

REPL::ANNUAL GENERAL MEETING::VOLUNTARY

Issuer & Securities

Issuer/ Manager

CSC HOLDINGS LIMITED

Security

CSC HOLDINGS LTD - SG1F84861094 - C06

Announcement Details

Announcement Title

Annual General Meeting

Date &Time of Broadcast

30-Jul-2025 17:39:39

Status

Replacement

Announcement Reference

SG250714MEET4ID9

Submitted By (Co./ Ind. Name)

See Yen Tarn

Designation

Executive Director & Group Chief Executive Officer

Financial Year End

31/03/2025

Event Narrative

| Narrative Type  | Narrative Text                                                                                                                   |
|-----------------|----------------------------------------------------------------------------------------------------------------------------------|
| Additional Text | Please refer to the attachments for:-<br><br>1. Results of Annual General Meeting ("AGM"); and<br><br>2. AGM Presentation Slides |

Event Dates

Meeting Date and Time

30/07/2025 10:00:00

Response Deadline Date

27/07/2025 10:00:00

Event Venue(s)

Place

| Venue(s)      | Venue details                                        |
|---------------|------------------------------------------------------|
| Meeting Venue | 2 Tanjong Penjuru Crescent, #06-02, Singapore 608968 |

Attachments

[Notice of AGM.pdf](#)

[Proxy Form for AGM.pdf](#)

[Request Form.pdf](#)

[Announcement Results of 2025 AGM.pdf](#)

[AGM Presentation Deck FY2025.pdf](#)

Total size =2827K MB

Related Announcements

Related Announcements

[14/07/2025 17:23:35](#)

**CSC HOLDINGS LIMITED**

Co. Registration No. 199707845E

**RESULTS OF THE ANNUAL GENERAL MEETING  
HELD ON 30 JULY 2025**

Pursuant to Rule 704(16) of the Listing Manual of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), the Board of Directors of CSC Holdings Limited (the “**Company**”) wishes to announce that at the annual general meeting (“**AGM**”) held on 30 July 2025, conducted by way of physical meeting, all the resolutions set out in the Company’s Notice of AGM dated 15 July 2025 were duly passed by way of poll.

**(a) Breakdown of all valid votes cast at the AGM**

| Resolution number and details                                                                                                                                 | Total number of shares represented by votes for and against the relevant resolution | For              |                                                                              | Against          |                                                                              |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------|------------------------------------------------------------------------------|------------------|------------------------------------------------------------------------------|
|                                                                                                                                                               |                                                                                     | Number of shares | As a percentage of total number of votes for and against the resolution (%)* | Number of shares | As a percentage of total number of votes for and against the resolution (%)* |
| ORDINARY BUSINESS (ORDINARY RESOLUTIONS)                                                                                                                      |                                                                                     |                  |                                                                              |                  |                                                                              |
| Resolution 1<br>Adoption of Directors' Statement and Audited Financial Statements for the financial year ended 31 March 2025 and the Auditors' Report thereon | 1,986,066,147                                                                       | 1,986,066,147    | 100.00                                                                       | 0                | 0.00                                                                         |
| Resolution 2<br>Payment of proposed final dividend                                                                                                            | 1,986,111,147                                                                       | 1,467,017,747    | 73.86                                                                        | 519,093,400      | 26.14                                                                        |
| Resolution 3<br>Re-election of Mr Ng San Tiong Roland as a Director                                                                                           | 1,958,210,153                                                                       | 1,958,210,153    | 100.00                                                                       | 0                | 0.00                                                                         |
| Resolution 4<br>Re-election of Dr Steve Lai Mun Fook as a Director                                                                                            | 1,986,131,147                                                                       | 1,986,131,147    | 100.00                                                                       | 0                | 0.00                                                                         |
| Resolution 5<br>Approval of Directors'                                                                                                                        | 1,940,190,153                                                                       | 1,940,190,153    | 100.00                                                                       | 0                | 0.00                                                                         |

| Resolution number and details                                                                                          | Total number of shares represented by votes for and against the relevant resolution | For              |                                                                              | Against          |                                                                              |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------|------------------------------------------------------------------------------|------------------|------------------------------------------------------------------------------|
|                                                                                                                        |                                                                                     | Number of shares | As a percentage of total number of votes for and against the resolution (%)* | Number of shares | As a percentage of total number of votes for and against the resolution (%)* |
| fees of up to S\$350,000 for the financial year ending 31 March 2026, to be paid quarterly in arrears                  |                                                                                     |                  |                                                                              |                  |                                                                              |
| <b>Resolution 6</b><br>Re-appointment of KPMG LLP as Auditors and to authorise the Directors to fix their remuneration | 1,986,111,147                                                                       | 1,986,111,147    | 100.00                                                                       | 0                | 0.00                                                                         |
| <b>SPECIAL BUSINESS (ORDINARY RESOLUTIONS)</b>                                                                         |                                                                                     |                  |                                                                              |                  |                                                                              |
| <b>Resolution 7</b><br>Share Issue Mandate                                                                             | 1,986,131,147                                                                       | 1,986,086,147    | 100.00                                                                       | 45,000           | 0.00                                                                         |
| <b>Resolution 8</b><br>Proposed Renewal of the Share Buy-Back Mandate                                                  | 550,940,150                                                                         | 550,920,150      | 100.00                                                                       | 20,000           | 0.00                                                                         |

\* All percentages rounded to 2 decimal places.

**(b) Details of parties who are required to abstain from voting on any resolutions**

- (i) The following shareholders and parties acting in concert with them, being the Concert Party Group, were required to abstain from voting on Resolution 8 in relation to the Proposed Renewal of the Share Buy-Back Mandate:

| Name of shareholder                   | Number of shares held |
|---------------------------------------|-----------------------|
| TH Investments Pte Ltd                | 1,092,727,509         |
| Mr Ng San Tiong Roland <sup>(1)</sup> | 23,920,994            |
| Late Mr Ng Chwee Cheng                | 314,542,494           |

Note:

(1) Mr Ng San Tiong Roland is a Non-Executive Director of the Company.

- (ii) For good corporate governance practices, the following Directors, who are also shareholders of the Company, had voluntarily abstained from voting on the following ordinary resolution(s):-

| Resolution number and details                                                                                                                       | Name of Directors who are also shareholders | Number of shares held |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------------|
| <u>Resolution 3</u><br>Re-election of Mr Ng San Tiong Roland as a Director                                                                          | Mr Ng San Tiong Roland                      | 23,920,994            |
| <u>Resolution 5</u><br>Approval of Directors' fees of up to S\$350,000 for the financial year ending 31 March 2026, to be paid quarterly in arrears | Mr Ng San Tiong Roland                      | 23,920,994            |
|                                                                                                                                                     | Mr Ong Tiew Siam                            | 18,000,000            |

**(c) Name of firm and/or person appointed as scrutineer**

CACS Corporate Advisory Pte Ltd was the appointed scrutineer for the AGM.

**(d) Statements pursuant to Rule 704(8) of the Listing Manual of the SGX-ST which relates to the reappointment of a director to the audit committee**

Mr Ng San Tiong Roland ("**Mr Ng**"), who was re-elected as a Non-Executive Director of the Company at the AGM, remains as a member of the Audit Committee and Remuneration Committee. Mr Ng is considered non-independent for the purposes of Rule 704(8) of the Listing Manual of the SGX-ST.

Dr Steve Lai Mun Fook ("**Dr Lai**"), who was re-elected as an Independent Non-Executive Director of the Company at the AGM, remains as Chairman of the Remuneration Committee, and a member of the Audit Committee, Nominating Committee and Risk Management Committee. Dr Lai is considered independent for the purposes of Rule 210(5)(d) and Rule 704(8) of the Listing Manual of the SGX-ST.

BY ORDER OF THE BOARD

See Yen Tarn  
Executive Director and Group Chief Executive Officer

Date: 30 July 2025



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# NAVIGATING CHANGE WITH AGILITY

Annual General Meeting 2025



# Annual General Meeting 2025

## FINANCIAL SUMMARY

Covid-19  
Outbreak

Easings of  
Covid-19

Uncertainties

Recovery

| S\$'Million                                                              | FY21          | FY22         | FY23          | FY24          | FY25         |
|--------------------------------------------------------------------------|---------------|--------------|---------------|---------------|--------------|
| <b>Revenue</b>                                                           | <b>178.3</b>  | <b>268.7</b> | <b>264.6</b>  | <b>305.3</b>  | <b>337.8</b> |
| <b>Gross Profit</b>                                                      | <b>2.7</b>    | <b>24.8</b>  | <b>5.8</b>    | <b>14.4</b>   | <b>35.4</b>  |
| <b>Gross Profit Margin</b>                                               | <b>1.5%</b>   | <b>9.2%</b>  | <b>2.2%</b>   | <b>4.7%</b>   | <b>10.5%</b> |
| Other Costs (Net of Other Income)                                        | (22.1)        | (24.2)       | (29.2)        | (29.6)        | (32.2)       |
| <b>Operating (Loss)/Profit Before Tax</b>                                | <b>(19.4)</b> | <b>0.6</b>   | <b>(23.4)</b> | <b>(15.2)</b> | <b>3.2</b>   |
| <b>Exceptional Items:</b>                                                |               |              |               |               |              |
| (i) Allowance for Doubtful Debts                                         | (2.9)         | (2.1)        | (0.9)         | (0.6)         | -            |
| (ii) Government Assistances                                              | 10.7          | 3.9          | 0.6           | -             | -            |
| (iii) Revaluation Gain/(Loss) of 2TPC                                    | -             | 5.2          | -             | (1.1)         | (0.5)        |
| (iv) 2TPC's ROU Asset & Lease Liability<br>- Depreciation & Interest Exp | -             | -            | (1.8)         | (1.8)         | (1.8)        |
| (v) Exchange Loss                                                        | (0.8)         | (1.1)        | (1.9)         | (1.7)         | 1.7          |
|                                                                          | 7.0           | 5.9          | (4.0)         | (5.2)         | (0.6)        |
| <b>(Loss)/Profit Before Tax</b>                                          | <b>(12.4)</b> | <b>6.5</b>   | <b>(27.4)</b> | <b>(20.4)</b> | <b>2.6</b>   |
| <b>EBITDA</b>                                                            | <b>15.1</b>   | <b>32.4</b>  | <b>2.9</b>    | <b>9.2</b>    | <b>31.4</b>  |

### FY2023 - FY2024

- Russia-Ukraine War, Middle East War
- Elevated Material and Energy Prices
- High Interest Rate Environment

### FY2025

- Recovery year with a turnaround Net Profit of \$2.6 Mil
- Revenue Increased by 11%
- Gross Profit Margin improved  
=> Gross Profit increased by > 240%
- EBITDA improved by > 340%



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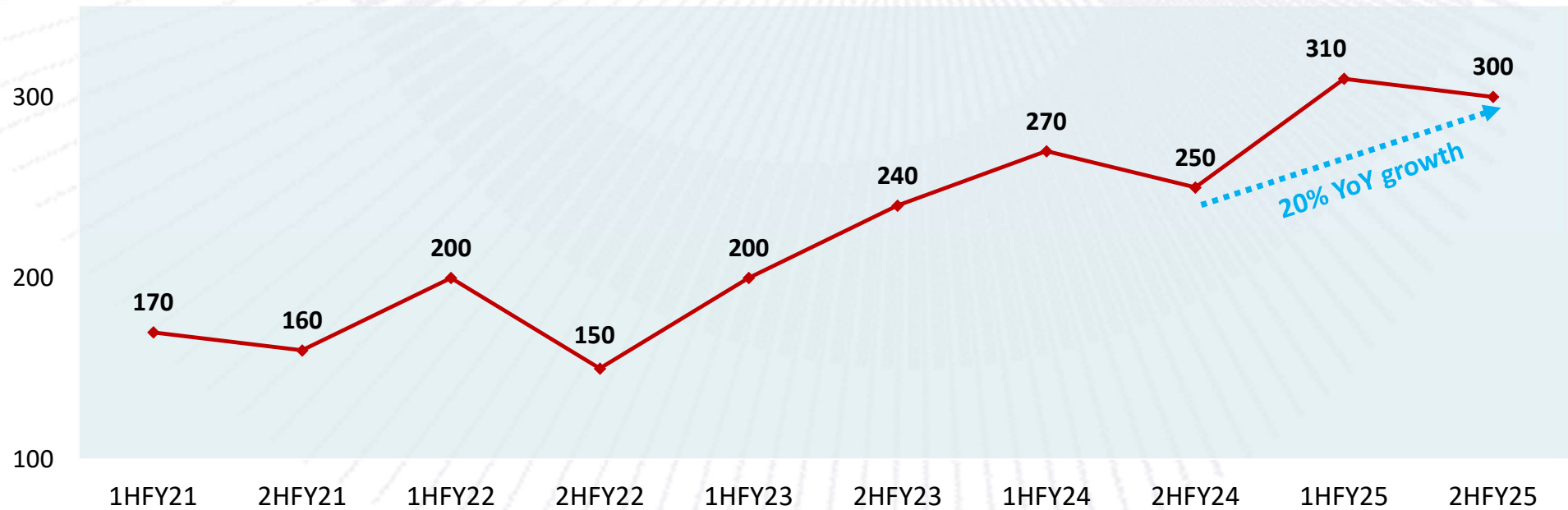
Navigating Change with Agility

# Annual General Meeting 2025

## CSC ORDER BOOK



S\$' Million

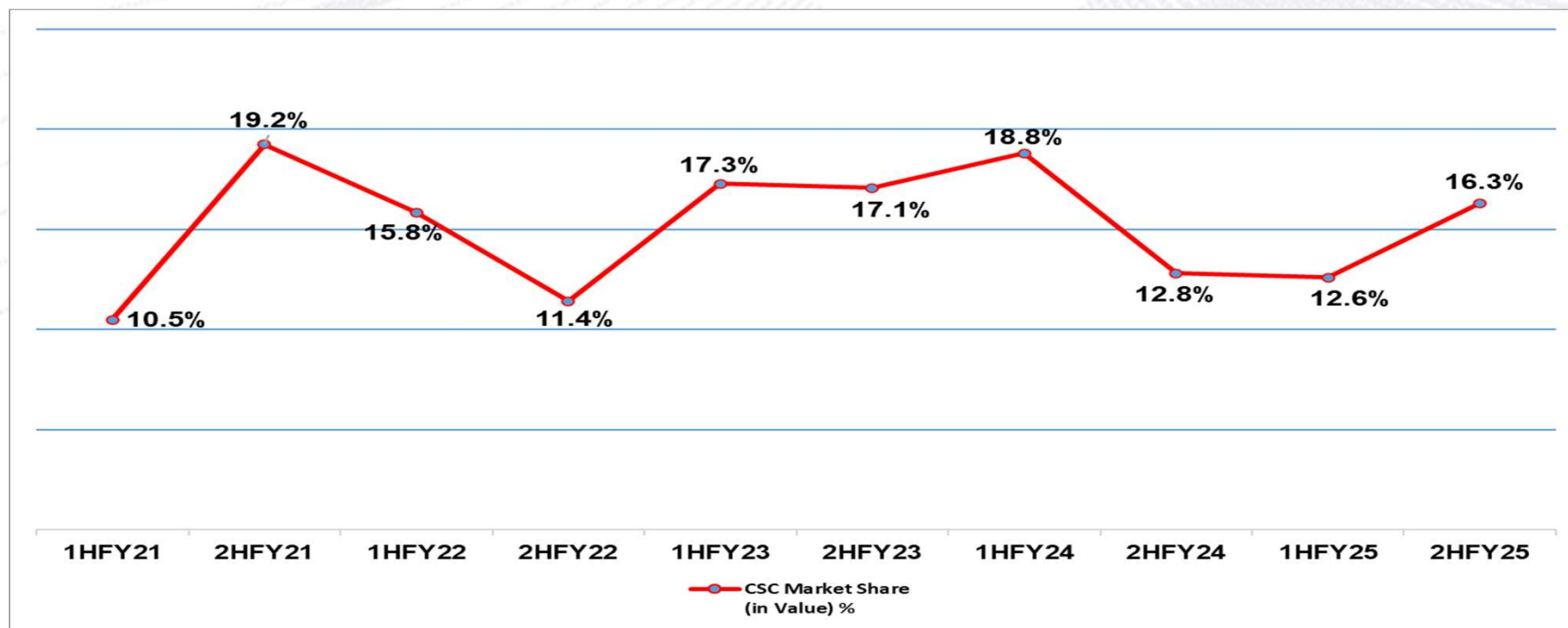


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## CSC MARKET SHARE IN SINGAPORE



| S\$'Million       | FY2023 | FY2024 | FY2025 |
|-------------------|--------|--------|--------|
| Contracts Awarded | 310    | 245    | 320    |



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## MAJOR FOUNDATION PROJECTS SECURED



### Industrial

- AbbVie Singapore Biologics Facility
- Wuxi STA Pharmaceutical Facility
- Vanguard International Semiconductor Facility
- Kuraray Sustainable Packaging Production Plant
- Sembcorp Banyan Utility Center
- Maritime House
- MPA Singapore Office
- PSA Supply Chain Hub

### Residential

- Orchard Boulevard (Upperhouse)
- Clementi One Residences
- HDB projects at Kallang Whampoa, Tanglin Halt, Pasir Ris and Tanglin Halt

### Commercial

- Central Mall Mixed-use Development
- The Golden Mile
- Bukit Timah Integrated Development
- Parktown Residence Mixed Use Development
- Casa Mett Hotel

### Institutional

- Amoy Quee Camp
- Lim Chu Kang Camp
- Nursing Homes at Alkaff Crescent and Anchorvale Lane

### Infrastructure

- West Coast Station and Tunnel Shafts (Cross Island Line)

Annual General Meeting 2025

## SINGAPORE CONSTRUCTION DEMAND



❖ BCA projects construction demand to remain strong for 2025 (FY2026)

|                        | (Value of Contracts Awarded, S\$ billion) |                   |                   |                            |                            |                                   |
|------------------------|-------------------------------------------|-------------------|-------------------|----------------------------|----------------------------|-----------------------------------|
| Sectors                | Calendar Year                             |                   |                   |                            |                            |                                   |
|                        | 2021 <sup>1</sup>                         | 2022 <sup>1</sup> | 2023 <sup>1</sup> | 2024 <sup>2</sup> <i>p</i> | 2025 <sup>2</sup> <i>f</i> | 2026 – 2029 <sup>2</sup> <i>f</i> |
| Residential            | 9.2                                       | 9.2               | 13.3              | 15.1                       | 13.8 – 15.2                |                                   |
| Commercial             | 2.8                                       | 1.7               | 3.6               | 5.0                        | 3.6 – 5.1                  |                                   |
| Industrial             | 5.0                                       | 4.4               | 4.6               | 4.7                        | 5.1 – 5.6                  |                                   |
| Institutional & Others | 3.3                                       | 4.3               | 5.5               | 11.7                       | 15.6 – 17.0                |                                   |
| Civil Engineering Work | 9.6                                       | 10.2              | 7.2               | 7.7                        | 9.0 – 10.0                 |                                   |
| <b>Total</b>           | <b>29.9</b>                               | <b>29.8</b>       | <b>34.2</b>       | <b>44.2</b>                | <b>47.0 – 53.0</b>         | <b>39.0 – 46.0</b>                |

*p*: Preliminary

*f*: Forecast

<sup>1</sup> Department of Statistics Singapore, <https://tablebuilder.singstat.gov.sg/table/TS/M400221>

<sup>2</sup> BCA Media Release: Construction Demand to Remain Strong for 2025, 23 January 2025, <https://www1.bca.gov.sg/about-us/news-and-publications/media-releases/2025/01/23/construction-demand-to-remain-strong-for-2025>



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Annual General Meeting 2025

## UPCOMING FOUNDATION PROJECTS



❖ Major Foundation Projects worth approx. \$1.3 Billion in FY2026

|                                             | Projects                                       | Est. Foundation Value<br>(S\$'Mil) |
|---------------------------------------------|------------------------------------------------|------------------------------------|
| <b>Projects expected to start in 1HFY26</b> |                                                |                                    |
| 1)                                          | Industrial Projects                            | 313                                |
| 2)                                          | Infrastructure Projects                        | 233                                |
| 3)                                          | Institutional Projects                         | 144                                |
| 4)                                          | Public Residential (HDB) & Private Residential | 127                                |
| 5)                                          | Commercial Projects                            | 99                                 |
| <b>Subtotal</b>                             |                                                | <b>916</b>                         |
| <b>Projects expected to start in 2HFY26</b> |                                                |                                    |
| 1)                                          | Changi Terminal 5 Megaspine                    | 190                                |
| 2)                                          | Cross Island Line Phase 2                      | 142                                |
| 3)                                          | Other Infrastructure & Industrial Projects     | 62                                 |
| <b>Subtotal</b>                             |                                                | <b>394</b>                         |
| <b>TOTAL for FY2026</b>                     |                                                | <b>1,310</b>                       |



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Thank You



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