#### FINANCIAL STATEMENTS AND RELATED ANNOUNCEMENT::FULL YEARLY RESULTS

**Issuer & Securities** 

Issuer/ Manager

**CSC HOLDINGS LIMITED** 

Securities

CSC HOLDINGS LTD - SG1F84861094 - C06

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No

#### **Announcement Details**

**Announcement Title** 

Financial Statements and Related Announcement

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See Yen Tarn

Designation

Executive Director & Group Chief Executive Officer

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Financial Statements Announcement for the 6 months and 12 months ended 31 March 2023.

#### **Additional Details**

For Financial Period Ended

31/03/2023

#### **Attachments**



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# **CSC HOLDINGS LIMITED**

(Company Registration Number: 199707845E)

Condensed Interim Financial Statements

For the 6 Months and 12 Months Ended

31 March 2023

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# **Condensed Interim Consolidated Statement of Profit or Loss**

For the 6 Months and 12 Months ended 31 March 2023

|                                                                                                    |      |                              | Group                   |                      |                               | Group                   |                        |
|----------------------------------------------------------------------------------------------------|------|------------------------------|-------------------------|----------------------|-------------------------------|-------------------------|------------------------|
|                                                                                                    | Note | 6 month                      |                         | Change               |                               |                         | Change                 |
|                                                                                                    |      | 31-Mar-23                    | 31-Mar-22<br>Restated * |                      | 31-Mar-23                     | 31-Mar-22<br>Restated * |                        |
|                                                                                                    |      | \$'000                       | \$'000                  | %                    | \$'000                        | \$'000                  | %                      |
| Revenue                                                                                            | 4a   | 146,586                      | 145,651                 | 0.6                  | 264,599                       | 268,740                 | (1.5)                  |
| Cost of sales                                                                                      | 5a   | (139,768)                    | (132,009)               | 5.9                  | (258,304)                     | (241,024)               | 7.2                    |
| Gross profit                                                                                       |      | 6,818                        | 13,642                  | (50.0)               | 6,295                         | 27,716                  | (77.3)                 |
| Other income                                                                                       | 5b   | 694                          | 1,261                   | (45.0)               | 1,741                         | 1,746                   | (0.3)                  |
| Operating expenses                                                                                 |      |                              |                         |                      |                               |                         |                        |
| - Distribution expenses                                                                            |      | (500)                        | (524)                   | (4.6)                | (1,109)                       | (1,213)                 | (8.6)                  |
| - Administrative expenses                                                                          | 5c   | (14,428)                     | (12,522)                | 15.2                 | (29,172)                      | (24,126)                | 20.9                   |
| - Other operating (expenses)/income                                                                | 5d   | (509)                        | 62                      | N.M.                 | (494)                         | (1,524)                 | (67.6)                 |
|                                                                                                    |      | (15,437)                     | (12,984)                | 18.9                 | (30,775)                      | (26,863)                | 14.6                   |
| Results from operating activities                                                                  |      | (7,925)                      | 1,919                   | N.M.                 | (22,739)                      | 2,599                   | N.M.                   |
| Net finance expenses                                                                               |      |                              |                         |                      |                               |                         |                        |
| - Finance income                                                                                   |      | 639                          | 692                     | (7.7)                | 1,114                         | 1,888                   | (41.0)                 |
| - Finance expenses                                                                                 |      | (3,106)                      | (1,685)                 | 84.3                 | (5,679)                       | (3,149)                 | 80.3                   |
|                                                                                                    |      | (2,467)                      | (993)                   | >100.0               | (4,565)                       | (1,261)                 | >100.0                 |
| Share of (loss)/profit of associates (net of tax)                                                  |      | (242)                        | 5,151                   | N.M.                 | (84)                          | 5,122                   | N.M.                   |
| (Loss)/Profit before tax                                                                           |      | (10,634)                     | 6,077                   | N.M.                 | (27,388)                      | 6,460                   | N.M.                   |
| Tax credit/(expense)                                                                               | 6    | 393                          | (273)                   | N.M.                 | 284                           | (616)                   | N.M.                   |
| (Loss)/Profit for the period/year                                                                  |      | (10,241)                     | 5,804                   | N.M.                 | (27,104)                      | 5,844                   | N.M.                   |
| Attributable to: Owners of the Company Non-controlling interests (Loss)/Profit for the period/year |      | (9,960)<br>(281)<br>(10,241) | 5,967<br>(163)<br>5,804 | N.M.<br>72.4<br>N.M. | (26,681)<br>(423)<br>(27,104) | 5,859<br>(15)<br>5,844  | N.M.<br>>100.0<br>N.M. |

| Gross proift margin      | 4.7%  | 9.4% | 2.4%   | 10.3% |
|--------------------------|-------|------|--------|-------|
| Net (loss)/profit margin | -7.0% | 4.0% | -10.2% | 2.2%  |

# **Condensed Interim Consolidated Statement of Comprehensive Income**

# For the 6 Months and 12 Months ended 31 March 2023

|                                                                                                               |                | Group          |                |                   | Group          |                |
|---------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|-------------------|----------------|----------------|
|                                                                                                               | 6 month        | s ended        | Change         | 12 mont           | ns ended       | Change         |
|                                                                                                               | 31-Mar-23      | 31-Mar-22      |                | 31-Mar-23         | 31-Mar-22      |                |
|                                                                                                               |                | Restated *     |                |                   | Restated *     |                |
|                                                                                                               | \$'000         | \$'000         | %              | \$'000            | \$'000         | %              |
| (Loss)/Profit for the period/year                                                                             | (10,241)       | 5,804          | N.M.           | (27,104)          | 5,844          | N.M.           |
| Other comprehensive income Item that will not be reclassified to profit or loss:                              |                |                |                |                   |                |                |
| Revaluation surplus of property, plant<br>and equipment<br>Change in fair value of other investments          | 955<br>-       | 1,492<br>(161) | (36.0)<br>N.M. | 955<br>-          | 1,992<br>(161) | (52.1)<br>N.M. |
| Item that are or may be reclassified subsequently to profit or loss: Foreign currency translation differences |                |                |                |                   |                |                |
| - foreign operations                                                                                          | 108            | 95             | 13.7           | 24                | (491)          | N.M.           |
| Other comprehensive income for the period/year, net of tax                                                    | 1,063          | 1,426          | (25.5)         | 979               | 1,340          | (26.9)         |
| Total comprehensive (expense)/income for the period/year                                                      | (9,178)        | 7,230          | N.M.           | (26,125)          | 7,184          | N.M.           |
| Attributable to: Owners of the Company Non-controlling interests                                              | (9,170)<br>(8) | 7,285<br>(55)  | N.M.<br>(85.5) | (25,875)<br>(250) | 6,579<br>605   | N.M.<br>N.M.   |
| Total comprehensive (expense)/income for the period/year                                                      | (9,178)        | 7,230          | N.M.           | (26,125)          | 7,184          | N.M.           |

<sup>\*</sup> See note 2.1(a)

# **Condensed Interim Statement of Financial Position As at 31 March 2023**

|                               |      | Gro       | oup        | Com       | pany      |
|-------------------------------|------|-----------|------------|-----------|-----------|
| DESCRIPTION                   | Note | 31-Mar-23 | 31-Mar-22  | 31-Mar-23 | 31-Mar-22 |
|                               |      |           | Restated * |           |           |
|                               |      | \$'000    | \$'000     | \$'000    | \$'000    |
|                               |      |           |            |           |           |
| Non-current assets            |      |           |            |           |           |
| Property, plant and equipment | 8    | 124,723   | 128,642    | -         | -         |
| Right-of-use assets           | 9    | 41,227    | 3,015      | 36,620    | 120       |
| Goodwill                      |      | 552       | 552        | -         | -         |
| Investment property           | 10   | 115       | 122        | -         | -         |
| Investments in:               |      |           |            |           |           |
| - subsidiaries                |      | -         | -          | 97,904    | 89,904    |
| - associates                  | 11   | 8,175     | 8,278      | -         | -         |
| Contract assets               |      | 618       | 12,982     | -         | -         |
| Trade and other receivables   |      | 12,619    | 6,961      | 9,222     | 13,000    |
| Deferred tax assets           |      | 37        | 29         | 402       | 579       |
|                               |      | 188,066   | 160,581    | 144,148   | 103,603   |
|                               |      |           |            |           |           |
| Current assets                |      |           |            |           |           |
| Inventories                   | 12   | 24,519    | 27,183     | -         | -         |
| Contract assets               |      | 66,721    | 59,841     | -         | -         |
| Trade and other receivables   |      | 79,339    | 66,908     | 19,425    | 19,718    |
| Tax recoverable               |      | 416       | 420        | -         | -         |
| Cash and cash equivalents     |      | 22,804    | 34,362     | 711       | 854       |
|                               |      | 193,799   | 188,714    | 20,136    | 20,572    |
| Assets held for sale          |      | 755       | -          | -         | -         |
|                               |      | 194,554   | 188,714    | 20,136    | 20,572    |
|                               |      |           |            |           |           |
| Total assets                  |      | 382,620   | 349,295    | 164,284   | 124,175   |
|                               |      |           |            |           |           |

<sup>\*</sup> See note 2.1(a)

# Condensed Interim Statement of Financial Position (Cont'd) As at 31 March 2023

|                               |      | Gro       | oup        | Com       | pany      |
|-------------------------------|------|-----------|------------|-----------|-----------|
| DESCRIPTION                   | Note | 31-Mar-23 | 31-Mar-22  | 31-Mar-23 | 31-Mar-22 |
|                               |      |           | Restated * |           |           |
|                               |      | \$'000    | \$'000     | \$'000    | \$'000    |
|                               |      |           |            |           |           |
| Equity attributable to owners |      |           |            |           |           |
| of the Company                |      |           |            |           |           |
| Share capital                 | 13   | 94,089    | 94,089     | 94,089    | 94,089    |
| Reserves                      |      | 4,963     | 30,966     | 14,900    | 16,921    |
|                               |      | 99,052    | 125,055    | 108,989   | 111,010   |
| Non-controlling interests     |      | 25,303    | 25,703     | -         | -         |
| Total equity                  |      | 124,355   | 150,758    | 108,989   | 111,010   |
|                               |      |           |            |           |           |
| Non-current liabilities       |      |           |            |           |           |
| Loans and borrowings          | 14   | 20,302    | 28,817     | 900       | 1,655     |
| Lease liabilities **          | 9    | 39,261    | 1,476      | 36,634    | 14        |
| Trade and other payables      |      | 10,875    | 6,389      | -         | -         |
| Provisions                    |      | 60        | -          | 60        | -         |
| Deferred tax liabilities      |      | 1,729     | 2,298      | -         | -         |
|                               |      | 72,227    | 38,980     | 37,594    | 1,669     |
|                               |      |           |            |           |           |
| Current liabilities           | 1    |           |            |           |           |
| Loans and borrowings          | 14   | 73,362    | 63,132     | 755       | 740       |
| Lease liabilities **          | 9    | 3,768     | 1,597      | 1,687     | 111       |
| Contract liabilities          |      | 480       | 299        | -         | -         |
| Trade and other payables      |      | 103,724   | 88,212     | 15,259    | 10,645    |
| Provisions                    |      | 4,360     | 5,872      | -         | -         |
| Current tax payable           |      | 344       | 445        | -         | -         |
|                               |      | 186,038   | 159,557    | 17,701    | 11,496    |
| Total liabilities             |      | 258,265   | 198,537    | 55,295    | 13,165    |
| <b>-</b> .4.1                 |      | 000 000   | 040.00=    | 404.004   | 404.477   |
| Total equity and liabilities  |      | 382,620   | 349,295    | 164,284   | 124,175   |
|                               |      |           |            |           |           |

<sup>\*</sup> See note 2.1(a)
\*\* Relating to Right-of-use assets.

# **Condensed Interim Statements of Changes in Equity**

For the 12 Months ended 31 March 2023

| Group                                                                                           | Share<br>capital<br>\$'000 | Capital reserve | Reserve<br>for own<br>shares<br>\$'000 | Reserve on consolidation \$'000 | Foreign currency translation reserve \$'000 | Revaluation reserve \$'000 | Other reserve | Accumulated profits \$'000 | Total attributable to owners of the Company \$'000 | Non-controlling interests | Total<br>equity<br>\$'000 |
|-------------------------------------------------------------------------------------------------|----------------------------|-----------------|----------------------------------------|---------------------------------|---------------------------------------------|----------------------------|---------------|----------------------------|----------------------------------------------------|---------------------------|---------------------------|
| At 1 April 2021 Total comprehensive (expense)/income for the year                               | 94,089                     | 17,798          | (2,354)                                | ) 116                           | (6,425)                                     | 1,385                      | (920)         | 16,768                     | 120,457                                            | 27,234                    | 147,691                   |
| Profit/(Loss) for the year (restated - note 2.1(a))                                             | -                          | -               | -                                      | -                               | -                                           | -                          | -             | 5,859                      | 5,859                                              | (15)                      | 5,844                     |
| Other comprehensive (expense)/income                                                            |                            |                 |                                        |                                 |                                             |                            |               |                            |                                                    |                           |                           |
| Foreign currency translation differences                                                        | -                          | -               | -                                      | -                               | (288)                                       |                            | -             | -                          | (288)                                              | (203)                     | (491)                     |
| Revaluation surplus of property, plant and equipment                                            | -                          | -               | -                                      | -                               | -                                           | 1,910                      | -             | -                          | 1,910                                              | 82                        | 1,992                     |
| Transfer of revaluation surplus of property, plant and equipment                                | _                          | _               | _                                      | _                               | _                                           | (885)                      | _             | 144                        | (741)                                              | 741                       | _                         |
| Change in fair value of other investments                                                       | -                          | -               | -                                      | -                               | -                                           | (161)                      | -             | -                          | (161)                                              | -                         | (161)                     |
| Total other comprehensive (expense)/income                                                      | -                          | -               | -                                      | -                               | (288)                                       | 864                        | -             | 144                        | 720                                                | 620                       | 1,340                     |
| Total comprehensive (expense)/income for the year (restated - note 2.1(a))                      | -                          | -               | -                                      | -                               | (288)                                       | 864                        | -             | 6,003                      | 6,579                                              | 605                       | 7,184                     |
| Transactions with owners of the Company, recorded directly in equity                            |                            |                 |                                        |                                 |                                             |                            |               |                            |                                                    |                           |                           |
| Contributions by and distributions to owners                                                    |                            |                 |                                        |                                 |                                             |                            |               |                            |                                                    |                           |                           |
| Purchase of treasury shares                                                                     | -                          | -               | (567)                                  | -                               | -                                           | -                          | -             | -                          | (567)                                              | -                         | (567)                     |
| Dividends paid to non-controlling interests                                                     | -                          | -               | - (- 0-)                               | -                               | -                                           | -                          | -             | -                          | -                                                  | (180)                     | (180)                     |
| Total contributions by and distributions to owners                                              | -                          | -               | (567)                                  | -                               | -                                           | -                          | -             | -                          | (567)                                              | (180)                     | (747)                     |
| Changes in ownership interests in a subsidiary Acquisition of non-controlling interests without |                            |                 |                                        |                                 |                                             |                            |               |                            |                                                    |                           |                           |
| a change in control                                                                             | -                          | -               | _                                      | -                               | -                                           | -                          | (1,414)       | -                          | (1,414)                                            | (1,956)                   | (3,370)                   |
| Total changes in ownership interests in a subsidiary                                            | -                          | -               | -                                      | -                               | -                                           | -                          | (1,414)       | -                          | (1,414)                                            | (1,956)                   | (3,370)                   |
| Total transactions with owners of the Company                                                   | -                          | -               | (567)                                  |                                 | -                                           | -                          | (1,414)       | -                          | (1,981)                                            | (2,136)                   | (4,117)                   |
| At 31 March 2022 (restated - note 2.1(a))                                                       | 94,089                     | 17,798          | (2,921)                                | 116                             | (6,713)                                     | 2,249                      | (2,334)       | 22,771                     | 125,055                                            | 25,703                    | 150,758                   |

# Condensed Interim Statements of Changes in Equity (Cont'd) For the 12 Months ended 31 March 2023

| <u>Group</u>                                                         | Share<br>capital<br>\$'000 | Capital reserve \$'000 | Reserve<br>for own<br>shares<br>\$'000 | Reserve on consolidation \$'000 | Foreign currency translation reserve \$'000 | Revaluation reserve \$'000 | Other reserve \$'000 | Accumulated profits/(losses) \$'000 | Total attributable to owners of the Company \$'000 | Non-controlling interests \$'000 | Total<br>equity<br>\$'000 |
|----------------------------------------------------------------------|----------------------------|------------------------|----------------------------------------|---------------------------------|---------------------------------------------|----------------------------|----------------------|-------------------------------------|----------------------------------------------------|----------------------------------|---------------------------|
| At 1 April 2022, as previously stated                                | 94,089                     | 17,798                 | (2,921)                                | 116                             | (6,713)                                     | 2,249                      | (2,334)              | 17,573                              | 119,857                                            | 25,703                           | 145,560                   |
| Impact of change in accounting policy (note 2.1(a))                  | -                          | -                      | - (2.22.1)                             | -                               | - (2 = (2)                                  | -                          | - (2.22.1)           | 5,198                               | 5,198                                              | -                                | 5,198                     |
| At 1 April 2022, as restated                                         | 94,089                     | 17,798                 | (2,921)                                | 116                             | (6,713)                                     | 2,249                      | (2,334)              | 22,771                              | 125,055                                            | 25,703                           | 150,758                   |
| Total comprehensive income/(expense) for the year Loss for the year  | -                          | -                      | -                                      | -                               | -                                           | -                          | -                    | (26,681)                            | (26,681)                                           | (423)                            | (27,104)                  |
| Other comprehensive income/(expense)                                 |                            |                        |                                        |                                 |                                             |                            |                      |                                     |                                                    |                                  |                           |
| Foreign currency translation differences                             | -                          | -                      | -                                      | -                               | 202                                         | 9                          | -                    | -                                   | 211                                                | (187)                            | 24                        |
| Revaluation surplus of property, plant and equipment                 | -                          | -                      | -                                      | -                               | -                                           | 595                        | -                    | -                                   | 595                                                | 360                              | 955                       |
| Transfer of revaluation surplus of property, plant                   |                            |                        |                                        |                                 |                                             |                            |                      |                                     |                                                    |                                  |                           |
| and equipment                                                        | -                          | -                      | -                                      | -                               | -                                           | (178)                      | -                    | 178                                 | -                                                  | -                                | -                         |
| Total other comprehensive income                                     | -                          | -                      | -                                      | -                               | 202                                         | 426                        | -                    | 178                                 | 806                                                | 173                              | 979                       |
| Total comprehensive income/(expense) for the year                    | -                          | -                      | -                                      | -                               | 202                                         | 426                        | -                    | (26,503)                            | (25,875)                                           | (250)                            | (26,125)                  |
| Transactions with owners of the Company, recorded directly in equity |                            |                        |                                        |                                 |                                             |                            |                      |                                     |                                                    |                                  |                           |
| Purchase of treasury shares                                          | -                          | -                      | (128)                                  | -                               | -                                           | -                          | -                    | -                                   | (128)                                              | -                                | (128)                     |
| Dividends paid to non-controlling interests                          |                            | -                      | -                                      | -                               | -                                           | -                          | -                    | -                                   | -                                                  | (150)                            | (150)                     |
| Total transactions with owners of the Company                        | -                          | -                      | (128)                                  | -                               | -                                           | -                          | -                    | -                                   | (128)                                              | (150)                            | (278)                     |
| At 31 March 2023                                                     | 94,089                     | 17,798                 | (3,049)                                | 116                             | (6,511)                                     | 2,675                      | (2,334)              | (3,732)                             | 99,052                                             | 25,303                           | 124,355                   |

# Condensed Interim Statements of Changes in Equity (Cont'd) For the 12 Months ended 31 March 2023

|                                                                      |                  |                 | Reserve           |                              |                   |
|----------------------------------------------------------------------|------------------|-----------------|-------------------|------------------------------|-------------------|
| Company                                                              | Share<br>capital | Capital reserve | for own<br>shares | Accumulated (losses)/profits | Total             |
|                                                                      | \$'000           | \$'000          | \$'000            | \$'000                       | \$'000            |
| At 1 April 2021                                                      | 94,089           | 17,798          | (2,354)           | (1,900)                      | 107,633           |
| Total comprehensive income for the year                              | -                | -               | -                 | 3,944                        | 3,944             |
| Transactions with owners of the Company, recorded directly in equity |                  |                 |                   |                              |                   |
| Purchase of treasury shares                                          | -                | -               | (567)             | -                            | (567)             |
| Total transactions with owners of the Company                        | -                | -               | (567)             | -                            | (567)             |
| At 31 March 2022                                                     | 94,089           | 17,798          | (2,921)           | 2,044                        | 111,010           |
| At 1 April 2022                                                      | 94,089           | 17,798          | (2,921)           | 2,044                        | 111,010           |
| Total comprehensive expense for the year                             | -                | -               | -                 | (1,893)                      | (1,893)           |
| Transactions with owners of the Company, recorded directly in equity |                  |                 |                   |                              |                   |
| Purchase of treasury shares                                          | -                | -               | (128)             | -                            | (128)             |
| Total transactions with owners of the Company                        | -                | -               | (128)             | -                            | (128)             |
| At 31 March 2023                                                     | 94,089           | 17,798          | (3,049)           | 151                          | 108,989           |
| Note:                                                                |                  |                 |                   |                              |                   |
| Capital reserve                                                      |                  |                 |                   | <u>Group</u><br>\$'000       | Company<br>\$'000 |
| Capital Reduction Reserve                                            |                  |                 | <u>.</u>          | 17,798                       | 17,798            |

The Capital Reduction Reserve shall not be treated or used by the Company as a distributable reserve for dividend purposes in accordance with Regulation 142 of the Constitution of the Company and the Companies Act 1967 of Singapore.

# **Condensed Interim Consolidated Statement of Cash Flows**

For the 6 Months and 12 Months ended 31 March 2023

|                                                     | 6 months<br><u>31-Mar-23</u><br>\$'000 | s ended<br>31-Mar-22<br>\$'000<br>Restated * | 12 month<br><u>31-Mar-23</u><br>\$'000 | s ended<br>31-Mar-22<br>\$'000<br>Restated * |
|-----------------------------------------------------|----------------------------------------|----------------------------------------------|----------------------------------------|----------------------------------------------|
| Cash flows from operating activities                |                                        |                                              |                                        |                                              |
| (Loss)/Profit for the period/year                   | (10,241)                               | 5,804                                        | (27,104)                               | 5,844                                        |
| Adjustments for:                                    |                                        |                                              |                                        |                                              |
| Bad debts written off                               | 24                                     | 199                                          | 21                                     | 21                                           |
| Depreciation of:                                    |                                        |                                              |                                        |                                              |
| - property, plant and equipment                     | 9,909                                  | 10,075                                       | 20,466                                 | 19,899                                       |
| - right-of-use assets                               | 2,452                                  | 2,096                                        | 5,220                                  | 4,736                                        |
| Gain on disposal of property, plant and equipment   | (428)                                  | (722)                                        | (964)                                  | (993)                                        |
| Gain on termination of lease liabilities            | -                                      | (2)                                          | (14)                                   | (2)                                          |
| Expected credit losses reversed on trade and        |                                        |                                              |                                        |                                              |
| other receivables and contract assets               | -                                      | (256)                                        | -                                      | (203)                                        |
| Impairment losses (reversed)/recognised on:         |                                        |                                              |                                        |                                              |
| - property, plant and equipment                     | (60)                                   | 42                                           | (100)                                  | 268                                          |
| - trade and other receivables and contract assets   | 437                                    | (219)                                        | 328                                    | 1,189                                        |
| Inventories written down                            | 50                                     | 24                                           | 127                                    | 38                                           |
| Inventories written off                             | 8                                      | 1                                            | 8                                      | 1                                            |
| Net finance expenses                                | 2,467                                  | 993                                          | 4,565                                  | 1,261                                        |
| Property, plant and equipment written off           | 6                                      | 63                                           | 6                                      | 63                                           |
| Provisions (reversed)/made for:                     |                                        |                                              |                                        |                                              |
| - onerous contracts                                 | -                                      | (60)                                         | -                                      | 157                                          |
| - rectification costs                               | 697                                    | ( <del>S</del> 14)                           | 1,339                                  | 32                                           |
| Share of loss/(profit) of associates (net of tax)   | 242                                    | (5,151)                                      | 84                                     | (5,122)                                      |
| Tax (credit)/expense                                | (393)                                  | 273                                          | (284)                                  | 616                                          |
| Operating activities before working capital changes | 5,170                                  | 12,646                                       | 3,698                                  | 27,805                                       |
| Changes in working capital:                         |                                        |                                              |                                        |                                              |
| Inventories                                         | 6,410                                  | 5,996                                        | 3,918                                  | 4,780                                        |
| Contract assets, trade and other receivables        | 2,113                                  | ,,,,,                                        | 2,212                                  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,      |
| and tax recoverable                                 | (29,168)                               | (4,259)                                      | (15,808)                               | (20,752)                                     |
| Contract liabilities, trade and other payables      | ( -,,                                  | ( , )                                        | ( -,,                                  | ( -, - ,                                     |
| and provisions                                      | 25,969                                 | 3,621                                        | 19,108                                 | 6,486                                        |
| Cash generated from operations                      | 8,381                                  | 18,004                                       | 10,916                                 | 18,319                                       |
| Taxes paid                                          | (178)                                  | (10)                                         | (406)                                  | (199)                                        |
| Interest received                                   | 135                                    | 53                                           | 196                                    | 135                                          |
| Net cash generated from operating activities        | 8,338                                  | 18,047                                       | 10,706                                 | 18,255                                       |

# Condensed Interim Consolidated Statement of Cash Flows (Cont'd) For the 6 months and 12 Months ended 31 March 2023

|                                                                                  | 6 months ended |           | 12 month  | s ended   |
|----------------------------------------------------------------------------------|----------------|-----------|-----------|-----------|
|                                                                                  | 31-Mar-23      | 31-Mar-22 | 31-Mar-23 | 31-Mar-22 |
|                                                                                  | \$'000         | \$'000    | \$'000    | \$'000    |
| Cash flows from investing activities                                             |                |           |           |           |
| Dividends received from an associate                                             |                | 1         |           | 70        |
| Acquisition of:                                                                  | -              | -         | -         | 70        |
| ·                                                                                | (2.566)        | (0.471)   | (0.524)   | (14 660)  |
| - property, plant and equipment                                                  | (2,566)        | (8,471)   | (9,524)   | (14,660)  |
| <ul><li>investment property</li><li>a subsidiary, net of cash acquired</li></ul> | -              | -         | -         | (4)<br>32 |
| Proceeds from disposal of:                                                       | -              | -         | -         | 32        |
| - property, plant and equipment                                                  | 1,016          | 1,482     | 3,777     | 2,145     |
| - investment property                                                            | 1,010          | 28        | 5,777     | 28        |
| Net cash used in investing activities                                            | (1,550)        | (6,961)   | (5,747)   | (12,389)  |
|                                                                                  | (1,000)        | (0,001)   | (0,111)   | (12,000)  |
| Cash flows from financing activities                                             |                |           |           |           |
| Interest paid                                                                    | (3,073)        | (1,523)   | (5,556)   | (2,989)   |
| Dividends paid:                                                                  |                |           |           |           |
| - non-controlling interests of a subsidiary                                      | (150)          | (180)     | (150)     | (180)     |
| Proceeds from:                                                                   |                |           |           |           |
| - bank loans and finance lease loans                                             | 7,937          | 17,763    | 12,612    | 34,150    |
| - bills payable                                                                  | 67,993         | 83,730    | 140,143   | 140,938   |
| Purchase of treasury shares                                                      | (31)           | (567)     | (128)     | (567)     |
| Repayment of:                                                                    | ,              |           |           |           |
| - bank loans                                                                     | (6,039)        | (11,801)  | (15,350)  | (24,283)  |
| - bills payable                                                                  | (63,896)       | (82,930)  | (133,297) | (132,652) |
| - finance lease liabilities                                                      | (5,885)        | (6,360)   | (12,852)  | (11,490)  |
| - lease liabilities *                                                            | (2,018)        | (2,138)   | (3,402)   | (4,847)   |
| Acquisition of non-controlling interests of a subsidiary                         | (004)          | -         | (004)     | (3,292)   |
| Increase in fixed deposit pledged                                                | (904)          | - (4.000) | (904)     | (450)     |
| Net cash used in financing activities                                            | (6,066)        | (4,006)   | (18,884)  | (5,662)   |
| Net increase/(decrease) in cash and cash equivalents                             | 722            | 7,080     | (13,925)  | 204       |
| Cash and cash equivalents at 1 April/1 October                                   | 16,279         | 24,460    | 31,366    | 31,326    |
| Effect of exchange rate changes on balances held in                              |                |           |           |           |
| foreign currencies                                                               | (248)          | (174)     | (688)     | (164)     |
| Cash and cash equivalents at 31 March                                            | 16,753         | 31,366    | 16,753    | 31,366    |
| Comprising:                                                                      |                |           |           |           |
| Cash and cash equivalents                                                        | 22,804         | 34,362    | 22,804    | 34,362    |
| Bank overdrafts                                                                  | (4,547)        | (2,396)   | (4,547)   | (2,396)   |
| - Lank Grof and C                                                                | 18,257         | 31,966    | 18,257    | 31,966    |
| Less:                                                                            | . 0,_0.        | ,000      | ,         | - 1,000   |
| Fixed deposits pledged as security for bank facilities                           | (1,504)        | (600)     | (1,504)   | (600)     |
| Cash and cash equivalents in the condensed interim                               | ,,/            | (/        | ( ) /     | ()        |
| consolidated statement of cash flows                                             | 16,753         | 31,366    | 16,753    | 31,366    |
| · · · · · · · · · · · · · · · · · · ·                                            |                |           |           |           |

<sup>\*</sup> Relating to Right-of-use assets.

#### 1. Corporate information

CSC Holdings Limited ("the Company") is a company incorporated in the Republic of Singapore and whose shares are publicly traded on the Mainboard of the Singapore Exchange.

The principal activity of the Company is that of investment holding. The Group is primarily involved in piling works, civil engineering works, trading and leasing of heavy foundation equipment, soil investigation and surveying works.

The condensed interim financial statements as at and for the 6 months and 12 months ended 31 March 2023 relate to the Company and its subsidiaries (together referred to as the "Group") and the Group's interests in equity-accounted investees.

#### 2. Basis of preparation

The condensed interim financial statements of the Group has been prepared in accordance with the Singapore Financial Reporting Standard (International) ("SFRS(I)") 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. They do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual consolidated financial statements as at and for the year ended 31 March 2022.

The condensed interim financial statements, which do not include the full disclosures of the type normally included in full annual financial statements prepared in accordance with the SFRS(I)s, are to be read in conjunction with the last audited financial statements for the year ended 31 March 2022.

Accounting policies and methods of computation used in the condensed interim financial statements are consistent with those applied in the financial statements for the year ended 31 March 2022, which were prepared in accordance with SFRS(I)s, except as explained in note 2.1, which addressed the changes in accounting policies.

The condensed interim financial statements are presented in Singapore dollars, which is the Company's functional currency. All financial information presented in Singapore Dollars have been rounded to the nearest thousand, unless otherwise stated.

#### 2.1 Change in accounting policy

#### (a) Accounting for investment property

On 1 April 2022, the Group changed its accounting policy with respect to the subsequent measurement of investment property from the cost model to the fair value model, with changes in fair value recognised in profit or loss. The Group believes that subsequent measurement using the fair value model provides more relevant information about the financial performance of these assets, assists users to better understand the risks associated with these assets and is consistent with industry practice in relation to these types of assets. This change in accounting policy was applied retrospectively.

- 2. Basis of preparation (cont'd)
- 2.1 Change in accounting policy (cont'd)
- (a) Accounting for investment property (cont'd)

## Summary of quantitative impact

The following tables summarise the material impacts on the Group's condensed interim statement of financial position, condensed interim consolidated statement of profit or loss and condensed interim consolidated statement of comprehensive income which mainly impacted by the changes in fair value on the investment property held by an associate company. There is no material impact on the Group's consolidated statement of financial position as at 1 April 2021 and total operating, investing or financing cash flows for the years ended 31 March 2023 and 31 March 2022.

#### Condensed interim statement of financial position

| 1 April 2022               | Impact of change in accounting policy |                       |                          |  |  |  |  |  |
|----------------------------|---------------------------------------|-----------------------|--------------------------|--|--|--|--|--|
|                            | As previously reported \$'000         | Adjustments<br>\$'000 | As<br>restated<br>\$'000 |  |  |  |  |  |
| Investment in associates * | 3,080                                 | 5,198                 | 8,278                    |  |  |  |  |  |
| Others                     | 341,017                               | -                     | 341,017                  |  |  |  |  |  |
| Total assets               | 344,097                               | 5,198                 | 349,295                  |  |  |  |  |  |
|                            |                                       |                       |                          |  |  |  |  |  |
| Reserves                   | 25,768                                | 5,198                 | 30,966                   |  |  |  |  |  |
| Others                     | 119,792                               | -                     | 119,792                  |  |  |  |  |  |
| Total equity               | 145,560                               | 5,198                 | 150,758                  |  |  |  |  |  |

<sup>\*</sup> includes the share of fair value changes in the investment property of the associate

| 31 March 2023                        | Impact of change in<br>accounting policy |  |  |
|--------------------------------------|------------------------------------------|--|--|
|                                      | \$'000                                   |  |  |
| Decrease in investment in associates | 313                                      |  |  |
| Decrease in total assets             | 313_                                     |  |  |
| Increase in accumulated losses       | 313                                      |  |  |
| Decrease in total equity             | 313                                      |  |  |

- 2. Basis of preparation (cont'd)
- 2.1 Change in accounting policy (cont'd)
- (a) Accounting for investment property (cont'd)

## Condensed interim consolidated statement of profit or loss

| Year ended 31 March 2022                      | Impact of change in accounting policy |             |             |  |  |
|-----------------------------------------------|---------------------------------------|-------------|-------------|--|--|
|                                               | As previously reported                | Adjustments | As restated |  |  |
|                                               | \$'000                                | \$'000      | \$'000      |  |  |
| Share of (loss)/profit of associates *        | (76)                                  | 5,198       | 5,122       |  |  |
| Others                                        | 722                                   | -           | 722         |  |  |
| Profit for the year                           | 646                                   | 5,198       | 5,844       |  |  |
|                                               |                                       |             |             |  |  |
| Profit/(Loss) attributable to:                |                                       |             |             |  |  |
| <ul> <li>Owners of the Company</li> </ul>     | 661                                   | 5,198       | 5,859       |  |  |
| <ul> <li>Non-controlling interests</li> </ul> | (15)                                  | -           | (15)        |  |  |
| Profit for the year                           | 646                                   | 5,198       | 5,844       |  |  |

<sup>\*</sup> includes the share of fair value changes in the investment property of the associate

| Year ended 31 March 2023                       | Impact of change in accounting policy |  |  |
|------------------------------------------------|---------------------------------------|--|--|
|                                                | \$'000                                |  |  |
| Increase in share of loss of associates        | 313                                   |  |  |
| Increase in loss for the year                  | 313                                   |  |  |
| Increase in loss attributable to owners of the |                                       |  |  |
| Company                                        | 313                                   |  |  |

## Condensed interim consolidated statement of comprehensive income

| Year ended 31 March 2022                    | Impact of change in accounting policy |                       |                          |  |  |
|---------------------------------------------|---------------------------------------|-----------------------|--------------------------|--|--|
|                                             | As previously reported \$'000         | Adjustments<br>\$'000 | As<br>restated<br>\$'000 |  |  |
| Total comprehensive income for the year     | 1,986                                 | 5,198                 | 7,184                    |  |  |
| Total comprehensive income attributable to: |                                       |                       |                          |  |  |
| - Owners of the Company                     | 1,381                                 | 5,198                 | 6,579                    |  |  |
| - Non-controlling interests                 | 605                                   | -                     | 605                      |  |  |
| Total comprehensive income for the          |                                       |                       |                          |  |  |
| year                                        | 1,986                                 | 5,198                 | 7,184                    |  |  |

- 2. Basis of preparation (cont'd)
- 2.1 Change in accounting policy (cont'd)
- (a) Accounting for investment property (cont'd)

### Condensed interim consolidated statement of comprehensive income (cont'd)

| Year ended 31 March 2023                                                      | Impact of change in accounting policy \$'000 |
|-------------------------------------------------------------------------------|----------------------------------------------|
| Increase in total comprehensive expense attributable to owners of the Company | 313                                          |

#### (b) New and amended standards adopted by the Group

The Group adopted various new/revised SFRS(I)s, SFRS(I) interpretations and amendments to SFRS(I)s applicable for the financial year beginning on 1 April 2022. The application of these standards and interpretations did not have a material effect on the condensed interim financial statements.

#### 2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2022.

#### 3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial year.

## 4. Revenue and segment information

## (a) Revenue

|                                       | 6 month    | s ended    | 12 months ended |            |  |
|---------------------------------------|------------|------------|-----------------|------------|--|
|                                       | 31/03/2023 | 31/03/2022 | 31/03/2023      | 31/03/2022 |  |
|                                       | \$'000     | \$'000     | \$'000          | \$'000     |  |
| Revenue from contracts with customers | 140,411    | 140,385    | 251,923         | 258,457    |  |
| Rental income                         | 6,175      | 5,266      | 12,676          | 10,283     |  |
|                                       | 146,586    | 145,651    | 264,599         | 268,740    |  |

The Group's operations and main revenue streams are those described in the last annual consolidated financial statements for the year ended 31 March 2022.

## Disaggregation of revenue

In the following table, revenue from contracts with customers is disaggregated by geographical regions and timing of revenue recognition.

|                                                    | Foundation and<br>Geotechnical Engineering<br>6 months ended |            | Sales and Lease<br>of Equipment<br>6 months ended |            | Total Reportable<br>Segments<br>6 months ended |            |
|----------------------------------------------------|--------------------------------------------------------------|------------|---------------------------------------------------|------------|------------------------------------------------|------------|
|                                                    | 31/03/2023                                                   | 31/03/2022 | 31/03/2023                                        | 31/03/2022 | 31/03/2023                                     | 31/03/2022 |
|                                                    | \$'000                                                       | \$'000     | \$'000                                            | \$'000     | \$'000                                         | \$'000     |
| Geographical regions                               |                                                              |            |                                                   |            |                                                |            |
| Singapore                                          | 91,533                                                       | 108,377    | 12,108                                            | 9,241      | 103,641                                        | 117,618    |
| Malaysia                                           | 22,281                                                       | 13,430     | 178                                               | 36         | 22,459                                         | 13,466     |
| Thailand                                           | -                                                            | -          | 193                                               | 2,095      | 193                                            | 2,095      |
| India                                              | -                                                            | -          | 13,236                                            | 6,799      | 13,236                                         | 6,799      |
| Philippines                                        | -                                                            | -          | 595                                               | 167        | 595                                            | 167        |
| Hong Kong                                          | -                                                            | -          | 75                                                | 79         | 75                                             | 79         |
| China                                              | -                                                            | -          | 187                                               | 161        | 187                                            | 161        |
| Other regions                                      |                                                              | -          | 25                                                | -          | 25                                             | -          |
|                                                    | 113,814                                                      | 121,807    | 26,597                                            | 18,578     | 140,411                                        | 140,385    |
| Major revenue streams                              |                                                              |            |                                                   |            |                                                |            |
| Construction contracts                             | 113,634                                                      | 121,650    | -                                                 | -          | 113,634                                        | 121,650    |
| Trading of plant                                   |                                                              |            |                                                   |            |                                                |            |
| and equipment                                      | 180                                                          | 157        | 26,597                                            | 18,578     | 26,777                                         | 18,735     |
|                                                    | 113,814                                                      | 121,807    | 26,597                                            | 18,578     | 140,411                                        | 140,385    |
| Timing of revenue recognition Products transferred |                                                              |            |                                                   |            |                                                |            |
| at a point in time                                 | 180                                                          | 157        | 26,501                                            | 18,361     | 26,681                                         | 18,518     |
| Products and services                              | 100                                                          | 107        | 20,001                                            | 10,001     | 20,001                                         | 10,010     |
| transferred over time                              | 113,634                                                      | 121,650    | 96                                                | 217        | 113,730                                        | 121,867    |
|                                                    | 113,814                                                      | 121,807    | 26,597                                            | 18,578     | 140,411                                        | 140,385    |

### 4. Revenue and segment information (cont'd)

### (a) Revenue (cont'd)

|                                          | Foundat<br>Geotechnical | Engineering | of Equ     | id Lease<br>ipment | Total Re<br>Segn | nents      |
|------------------------------------------|-------------------------|-------------|------------|--------------------|------------------|------------|
|                                          | 12 month                |             |            | ns ended           | 12 month         |            |
|                                          | 31/03/2023              | 31/03/2022  | 31/03/2023 | 31/03/2022         | 31/03/2023       | 31/03/2022 |
|                                          | \$'000                  | \$'000      | \$'000     | \$'000             | \$'000           | \$'000     |
| Geographical regions                     |                         |             |            |                    |                  |            |
| Singapore                                | 161,568                 | 197,056     | 20,769     | 25,774             | 182,337          | 222,830    |
| Malaysia                                 | 42,716                  | 20,903      | 271        | 159                | 42,987           | 21,062     |
| Thailand                                 | -                       | -           | 485        | 2,325              | 485              | 2,325      |
| India                                    | -                       | -           | 24,458     | 10,395             | 24,458           | 10,395     |
| Philippines                              | -                       | -           | 1,021      | 904                | 1,021            | 904        |
| Hong Kong                                | -                       | -           | 251        | 431                | 251              | 431        |
| China                                    | -                       | -           | 341        | 509                | 341              | 509        |
| Other regions                            |                         | -           | 43         | 1                  | 43               | 1_         |
|                                          | 204,284                 | 217,959     | 47,639     | 40,498             | 251,923          | 258,457    |
| Major revenue streams                    |                         |             |            |                    |                  |            |
| Construction contracts                   | 203,920                 | 217,489     | -          | -                  | 203,920          | 217,489    |
| Trading of plant                         |                         |             |            |                    |                  |            |
| and equipment                            | 364                     | 470         | 47,639     | 40,498             | 48,003           | 40,968     |
|                                          | 204,284                 | 217,959     | 47,639     | 40,498             | 251,923          | 258,457    |
| Timing of revenue recognition            |                         |             |            |                    |                  |            |
| Products transferred                     | 264                     | 470         | 47 405     | 20.020             | 47 760           | 40.200     |
| at a point in time Products and services | 364                     | 470         | 47,405     | 39,920             | 47,769           | 40,390     |
| transferred over time                    | 203,920                 | 217,489     | 234        | 578                | 204,154          | 218,067    |
| uansieneu over ume                       | 203,920                 | 217,469     | 47,639     | 40,498             | 251,923          | 258,457    |
|                                          | 204,204                 | 211,838     | 41,038     | 40,490             | 201,320          | 230,437    |

#### (b) Segment information

The Group has two reportable segments, as described below, which are the Group's strategic business units. The strategic business units offer different products and services, and are managed separately because they require different marketing strategies. For each of the strategic business units, the Group's Board of Directors reviews the internal management reports on a quarterly basis. The following summary describes the operations in each of the Group's reportable segments:

Foundation and geotechnical engineering: Includes civil engineering, piling, foundation and geotechnical engineering, soil investigation, land

surveying and other related services

Sales and lease of equipment: Sales and rental of foundation engineering equipment,

machinery and spare parts, and other related services

Other operations include the sale and sublet of land, property development and fabrication, repair and maintenance services for heavy machinery. None of these segments meet any of the quantitative thresholds for determining reportable segments in both financial periods.

The bases of measurement of the reportable segments are in accordance with the Group's accounting policies.

## 4. Revenue and segment information (cont'd)

## (b) Segment information (cont'd)

Information regarding the results of each reportable segment is included below. Performance is measured based on segment profit before tax, as included in the internal management reports that are reviewed by the Group's Board of Directors. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries. Inter-segment pricing is determined on an arm's length basis.

|                                                                      | Foundati<br>Geotechnical<br>6 months<br>31/03/2023<br>\$'000 | Engineering                     | Sales and of Equi 6 months 31/03/2023 \$'000 | pment                           | Total Rep<br>Segm<br>6 months<br>31/03/2023 | ents                            |
|----------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------|----------------------------------------------|---------------------------------|---------------------------------------------|---------------------------------|
|                                                                      | Ψ 000                                                        | <b>\$ 000</b>                   | φουσ                                         | φοσο                            | φυσυ                                        | φουσ                            |
| Revenue from contracts with customers Rental income External revenue | 113,814<br>2<br>113,816                                      | 121,807<br>4<br>121,811         | 26,597<br>6,173<br>32,770                    | 18,578<br>5,262<br>23,840       | 140,411<br>6,175<br>146,586                 | 140,385<br>5,266<br>145,651     |
| Inter-segment revenue                                                | 12,581                                                       | 6,121                           | 2,793                                        | 5,287                           | 15,374                                      | 11,408                          |
| Reportable segment (loss)/<br>profit before tax                      | (8,698)                                                      | 941                             | (1,717)                                      | (469)                           | (10,415)                                    | 472                             |
| Capital expenditure                                                  | 4,871                                                        | 6,602                           | 474                                          | 5,685                           | 5,345                                       | 12,287                          |
|                                                                      | 12 month<br>31/03/2023<br>\$'000                             | s ended<br>31/03/2022<br>\$'000 | 12 month<br>31/03/2023<br>\$'000             | s ended<br>31/03/2022<br>\$'000 | 12 month<br>31/03/2023<br>\$'000            | s ended<br>31/03/2022<br>\$'000 |
| Revenue from contracts with customers Rental income External revenue | 204,284<br>2<br>204,286                                      | 217,959<br>7<br>217,966         | 47,639<br>12,674<br>60,313                   | 40,498<br>10,276<br>50,774      | 251,923<br>12,676<br>264,599                | 258,457<br>10,283<br>268,740    |
| Inter-segment revenue                                                | 18,949                                                       | 14,064                          | 5,203                                        | 7,352                           | 24,152                                      | 21,416                          |
| Reportable segment (loss)/<br>profit before tax                      | (23,279)                                                     | 1,103                           | (2,989)                                      | (832)                           | (26,268)                                    | 271                             |
| Capital expenditure                                                  | 10,093                                                       | 11,994                          | 4,421                                        | 5,977                           | 14,514                                      | 17,971                          |
|                                                                      | As at31/03/2023                                              | As at 31/03/2022                | As at 31/03/2023                             | As at<br>31/03/2022             | As at<br>31/03/2023                         | As at 31/03/2022                |
|                                                                      | \$'000                                                       | \$'000                          | \$'000                                       | \$'000                          | \$'000                                      | \$'000                          |
| Reportable segment assets                                            | 192,841                                                      | 197,862                         | 125,362                                      | 119,459                         | 318,203                                     | 317,321                         |
| Reportable segment liabilities                                       | 132,385                                                      | 116,959                         | 77,423                                       | 70,354                          | 209,808                                     | 187,313                         |

## 4. Revenue and segment information (cont'd)

## (b) Segment information (cont'd)

|                                                        | 6 months ended |            | 12 month   | s ended    |
|--------------------------------------------------------|----------------|------------|------------|------------|
|                                                        | 31/03/2023     | 31/03/2022 | 31/03/2023 | 31/03/2022 |
|                                                        | \$'000         | \$'000     | \$'000     | \$'000     |
|                                                        |                | Restated   |            | Restated   |
| Profit or loss before tax                              |                |            |            |            |
| Total (loss)/profit before tax for reportable segments | (10,415)       | 472        | (26,268)   | 271        |
| Loss before tax for other segments                     | (212)          | (115)      | (548)      | (82)       |
|                                                        | (10,627)       | 357        | (26,816)   | 189        |
| Elimination of inter-segment transactions              | 5,187          | 3,294      | 9,258      | 6,594      |
| Unallocated amounts:                                   |                |            |            |            |
| - other corporate expenses                             | (4,952)        | (2,725)    | (9,746)    | (5,445)    |
| Share of (loss)/profit of associates (net of tax)      | (242)          | 5,151      | (84)       | 5,122      |
| Consolidated (loss)/profit before tax                  | (10,634)       | 6,077      | (27,388)   | 6,460      |

|                                           | As at 31/03/2023 | As at 31/03/2022 |
|-------------------------------------------|------------------|------------------|
|                                           | \$'000           | \$'000           |
|                                           |                  | Restated         |
| Assets                                    |                  |                  |
| Total assets for reportable segments      | 318,203          | 317,321          |
| Assets for other segments                 | 17,736           | 21,611           |
|                                           | 335,939          | 338,932          |
| Investments in associates                 | 8,175            | 8,278            |
| Deferred tax assets                       | 37               | 29               |
| Tax recoverable                           | 416              | 420              |
| Other unallocated amounts *               | 38,053           | 1,636            |
| Consolidated total assets                 | 382,620          | 349,295          |
| Liabilities                               |                  |                  |
| Total liabilities for reportable segments | 209,808          | 187,313          |
| Liabilities for other segments            | 3,872            | 4,269            |
|                                           | 213,680          | 191,582          |
| Deferred tax liabilities                  | 1,729            | 2,298            |
| Current tax payable                       | 344              | 445              |
| Other unallocated amounts *               | 42,512           | 4,212            |
| Consolidated total liabilities            | 258,265          | 198,537          |

<sup>\*</sup> includes the right-of-use asset and lease liability relating to the property located at No 2, Tanjong Penjuru Crescent, amounting to \$36.6 million and \$38.3 million respectively as at 31 March 2023 (31 March 2022: \$Nil) (see note 9 on page 22).

## 5. (Loss)/Profit before tax

(Loss)/Profit before tax includes the following items:

|     |                                                                                                                                                                               | 6 months ended 31/03/2023 31/03/2022 |                                | 12 month<br>31/03/2023          | ns ended<br>31/03/2022          |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|---------------------------------|---------------------------------|
|     |                                                                                                                                                                               | \$'000                               | \$'000                         | \$'000                          | \$'000                          |
| (a) | Cost of sales                                                                                                                                                                 |                                      |                                |                                 |                                 |
|     | Depreciation of: - property, plant and equipment - right-of-use assets (1) Government assistances Inventories written off Provisions (reversed)/made for: - onerous contracts | 9,252<br>1,014<br>-<br>8             | 9,772<br>1,240<br>(1,236)<br>1 | 19,309<br>2,224<br>(506)<br>8   | 19,348<br>3,010<br>(2,951)<br>1 |
|     | - rectification costs                                                                                                                                                         | 697                                  | (5 <sup>14</sup> )             | 1,339                           | 32                              |
| (b) | (1) Arising from application of SFRS(I) 16  Other income                                                                                                                      | Leases.                              |                                |                                 |                                 |
| (c) | Gain on disposal of property, plant and equipment Gain on termination of lease liabilities  Administrative expenses                                                           | (428)<br>-                           | (722)<br>(2)                   | (964)<br>(14)                   | (993)<br>(2)                    |
|     | Depreciation of: - property, plant and equipment - right-of-use assets (1) Exchange loss Government assistances  (1) Arising from application of SFRS(I) 16                   | 657<br>1,438<br>702<br>-<br>Leases.  | 303<br>856<br>656<br>(160)     | 1,157<br>2,996<br>1,938<br>(70) | 551<br>1,726<br>1,088<br>(927)  |
| (d) | Other operating expenses/(income)                                                                                                                                             |                                      |                                |                                 |                                 |
|     | Bad debts written off Expected credit losses reversed on trade and other receivables and contract assets (1) Impairment losses (reversed)/                                    | 24                                   | 199<br>(256)                   | 21                              | (203)                           |
|     | recognised on: - property, plant and equipment - trade and other receivables and                                                                                              | (60)                                 | 42                             | (100)                           | 268                             |
|     | contract assets (2)                                                                                                                                                           | 437                                  | (219)                          | 328                             | 1,189                           |
|     | Property, plant and equipment written off<br>Inventories written down                                                                                                         | 6<br>50                              | 63<br>24                       | 6<br>127                        | 63<br>38                        |

<sup>(1)</sup> Arising from application of SFRS(I) 9 *Financial Instruments* and is reviewed on a periodic basis.

<sup>(2)</sup> The Group's accounts receivables position is reviewed on a periodic basis. Impairment losses are made where required, after assessing the probability of recovering the accounts receivables. Amounts written back are cash recovered from receivables previously impaired.

## 6. Tax (credit)/expense

|                                                  | 6 month    | s ended               | 12 months ended |                                  |  |            |
|--------------------------------------------------|------------|-----------------------|-----------------|----------------------------------|--|------------|
|                                                  | 31/03/2023 | 31/03/2023 31/03/2022 |                 | 31/03/2023 31/03/2022 31/03/2023 |  | 31/03/2022 |
|                                                  | \$'000     | \$'000                | \$'000          | \$'000                           |  |            |
| Current tax expense                              |            |                       |                 |                                  |  |            |
| <ul> <li>current period/year</li> </ul>          | 288        | 490                   | 386             | 619                              |  |            |
| <ul> <li>over provided in prior years</li> </ul> | (20)       | (16)                  | (104)           | (265)                            |  |            |
|                                                  | 268        | 474                   | 282             | 354                              |  |            |
| Deferred tax (credit)/expense                    |            |                       |                 |                                  |  |            |
| - current period/year                            | (388)      | (204)                 | (275)           | (85)                             |  |            |
| - (over)/under provided in prior years           | (273)      | ` á                   | (291)           | 347                              |  |            |
|                                                  | (661)      | (201)                 | (566)           | 262                              |  |            |
|                                                  |            |                       |                 |                                  |  |            |
|                                                  | (393)      | 273                   | (284)           | 616                              |  |            |

## 7. (Loss)/Earnings per share

## (a) Basic (loss)/earnings per ordinary share

|                                                                                | 6 months ended |               | 6 months ended 12 months |               |
|--------------------------------------------------------------------------------|----------------|---------------|--------------------------|---------------|
|                                                                                | 31/03/2023     | 31/03/2022    | 31/03/2023               | 31/03/2022    |
|                                                                                |                | Restated      |                          | Restated      |
| Based on the weighted average number of ordinary shares on issue               | (0.28) cents   | 0.17 cents    | (0.76) cents             | 0.16 cents    |
|                                                                                | 6 month        | ns ended      | 12 month                 | ns ended      |
|                                                                                | 31/03/2023     | 31/03/2022    | 31/03/2023               | 31/03/2022    |
|                                                                                | \$'000         | \$'000        | \$'000                   | \$'000        |
|                                                                                |                | Restated      |                          | Restated      |
| Basic (loss)/earnings per ordinary share is based on:                          |                |               |                          |               |
| Net (loss)/profit attributable to ordinary shareholders                        | (9,960)        | 5,967         | (26,681)                 | 5,859         |
|                                                                                | 6 month        | s andad       | 12 month                 | ns ended      |
|                                                                                | 31/03/2023     | 31/03/2022    | 31/03/2023               | 31/03/2022    |
| •                                                                              | 01/00/2020     |               | of shares                | O I/OO/ZOZZ   |
|                                                                                |                |               |                          |               |
| Weighted average number of:<br>Issued ordinary shares at beginning of the      |                |               |                          |               |
| period/year                                                                    | 3,588,348,176  | 3,588,348,176 | 3,588,348,176            | 3,588,348,176 |
| Ordinary shares held as treasury shares                                        | (69,156,958)   | (41,429,341)  | (67,901,168)             | (30,946,027)  |
| Weighted average number of ordinary shares used to compute (loss)/earnings per |                |               |                          |               |
| ordinary share                                                                 | 3,519,191,218  | 3,546,918,835 | 3,520,447,008            | 3,557,402,149 |

## (b) Diluted (loss)/earnings per ordinary share

The diluted (loss)/earnings per ordinary share as at 31 March 2023 and 31 March 2022 were the same as the basic (loss)/earnings per ordinary share as at that date as there were no dilutive potential ordinary shares.

## 8. Property, plant and equipment

The movement in property, plant and equipment is as follows:

|                                                | Group               |                  |  |
|------------------------------------------------|---------------------|------------------|--|
|                                                | As at<br>31/03/2023 | As at 31/03/2022 |  |
|                                                | \$'000              | \$'000           |  |
| Cost/Valuation                                 |                     |                  |  |
| Opening balance                                | 396,973             | 385,001          |  |
| Additions                                      | 14,514              | 17,971           |  |
| Reclassification from inventories              | 7,569               | 7,055            |  |
| Reclassification to assets held for sale       | (9,039)             | - ,,,,,,         |  |
| Revaluation                                    | 955                 | 1,992            |  |
| Elimination of accumulated depreciation        |                     |                  |  |
| against cost on revaluation                    | (1,457)             | (735)            |  |
| Transfer to inventories                        | (2,874)             | (1,959)          |  |
| Disposals/Write-offs                           | (10,456)            | (10,870)         |  |
| Translation differences on consolidation       | (4,068)             | (1,482)          |  |
| Closing balance                                | 392,117             | 396,973          |  |
| Accumulated depreciation and impairment losses |                     |                  |  |
| Opening balance                                | 268,331             | 260,018          |  |
| Depreciation charge                            | 20,466              | 19,899           |  |
| Impairment loss (reversed)/recognised          | (100)               | 268              |  |
| Reclassification to assets held for sale       | (8,284)             | _                |  |
| Elimination of accumulated depreciation        | ,                   |                  |  |
| against cost on revaluation                    | (1,457)             | (735)            |  |
| Transfer to inventories                        | (1,362)             | (1,202)          |  |
| Disposals/Write-offs                           | (7,583)             | (9,230)          |  |
| Translation differences on consolidation       | (2,617)             | (687)            |  |
| Closing balance                                | 267,394             | 268,331          |  |
| Carrying amount                                | 124,723             | 128,642          |  |

During the 12 months ended 31 March 2023, the Group acquired assets amounting to \$14,514,000 (31 March 2022: \$17,971,000) and disposed of assets amounting to \$2,873,000 (31 March 2022: \$1,640,000).

### 9. Right-of-use assets and Lease liabilities

During the 12 months ended 31 March 2023, the Group entered into a lease with a contract term of 16.25 years for the headquarters located at No 2, Tanjong Penjuru Crescent. Accordingly, the property was recognised as right-of-use asset and the lease as lease liability. The related right-of-use asset and lease liability amounting to \$36,608,000 and \$38,306,000 respectively as at 31 March 2023 (31 March 2022: \$Nil).

## 10. Investment property

As at 31 March 2023, the residential properties still remain under construction and hence, the fair values cannot be measured reliably.

#### 11. Investment in associates

#### 12 months ended 31 March 2022

#### Coldhams Alliance Pte. Ltd.

As at 31 March 2021, the Group owned 47.5% effective equity interest in Coldhams Alliance Pte. Ltd. ("CA").

On 28 September 2021, the Group acquired the remaining 52.5% effective equity interest in CA for a cash consideration of \$23,000. The purchase consideration was negotiated at arm's length and on a willing-buyer willing-seller basis, after taking into consideration the unaudited net assets of CA as at 31 August 2021. As a result, the Group's effective equity interest in CA increased from 47.5% to 100%. From the date of acquisition to 31 March 2022, CA contributed revenue of \$Nil and loss of \$39,000 to the Group's results. If the acquisition had occurred on 1 April 2021, management estimated that consolidated revenue would not be affected while the consolidated profit (after tax) for the year would have been \$5,832,000.

The acquisition represented a strategic and long-term investment in CA. The Group would be in a position to better optimise the operations and resources of both the Group and CA.

The following summarises the consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the acquisition date:

|                                              | ֆ 000 |
|----------------------------------------------|-------|
| Cash and cash equivalents                    | 55    |
| Trade and other payables                     | (5)   |
| Total identifiable net assets                | 50    |
| Cash consideration paid                      | (23)  |
| Net cash acquired                            | 55    |
| Net cash inflow arising from the acquisition | 32    |

## 12. Inventories

|                                       | Group           |                  |  |  |
|---------------------------------------|-----------------|------------------|--|--|
|                                       | As at31/03/2023 | As at 31/03/2022 |  |  |
|                                       | \$'000          | \$'000           |  |  |
| Equipment and machinery held for sale | 10,325          | 15,531           |  |  |
| Spare parts                           | 10,171          | 9,428            |  |  |
| Construction materials on sites       | 4,023_          | 2,224            |  |  |
|                                       | 24,519          | 27,183           |  |  |

**67000** 

#### 13. Share capital

#### **Group and Company**

|                                                                | As at<br>31/03/2023 |        | As at 31/03/20   |        |
|----------------------------------------------------------------|---------------------|--------|------------------|--------|
|                                                                | Number of<br>shares | \$'000 | Number of shares | \$'000 |
| Issued and fully-paid<br>ordinary shares with<br>no par value: |                     |        |                  |        |
| At 1 April and 31 March                                        | 3,588,348,176       | 94,089 | 3,588,348,176    | 94,089 |

As at 31 March 2023 and 31 March 2022, there were no outstanding convertibles.

During the year ended 31 March 2023, the Company completed the buy-back of 10,162,000 ordinary shares (31 March 2022: 40,400,000 shares). There were 71,082,000 shares held as treasury shares as at 31 March 2023 (31 March 2022: 60,920,000 shares), representing 2.0% (31 March 2022: 1.7%) of the total number of ordinary shares issued (excluding treasury shares). There were no sales, transfers, disposal, cancellation and/or use of treasury shares as at 31 March 2023.

The total number of ordinary shares issued (excluding treasury shares) as at 31 March 2023 was 3,517,266,176 (31 March 2022: 3,527,428,176) ordinary shares.

The Company's subsidiaries do not hold any shares in the Company as at 31 March 2023 and 31 March 2022.

## 14. Loans and borrowings

|                                                    | Group            |                  |  |  |
|----------------------------------------------------|------------------|------------------|--|--|
|                                                    | As at 31/03/2023 | As at 31/03/2022 |  |  |
|                                                    | \$'000           | \$'000           |  |  |
| Amount repayable in one year or less, or on demand |                  |                  |  |  |
| Secured                                            | 14,512           | 13,038           |  |  |
| Unsecured                                          | 58,850           | 50,094           |  |  |
|                                                    | 73,362           | 63,132           |  |  |
| Amount repayable after one year                    |                  |                  |  |  |
| Secured                                            | 15,853           | 21,317           |  |  |
| Unsecured                                          | 4,449            | 7,500            |  |  |
|                                                    | 20,302           | 28,817           |  |  |
|                                                    | 93,664           | 91,949           |  |  |

## 14. Loans and borrowings (cont'd)

#### Details of any collateral

The Group's loans and borrowings were \$93,664,000 (31 March 2022: \$91,949,000) and consist of overdrafts, bills payable, finance leases and bank loans. Included in the amounts repayable within one year were bills payable amounting to \$28,498,000 (31 March 2022: \$21,744,000).

The loans and borrowings are secured by legal mortgages over the Group's assets listed below and guaranteed by the Company, out of which \$9,079,000 (31 March 2022: \$9,293,000) are also guaranteed by a related corporation:

- a) \$22,090,000 (31 March 2022: \$26,373,000) in respect of plant and machinery acquired under hire purchase arrangements;
- b) \$6,254,000 (31 March 2022: \$6,032,000) which are secured by a charge over the leasehold land and properties;
- c) \$1,024,000 (31 March 2022: \$1,310,000) which are secured by a charge over the leasehold property and fixed deposit; and
- d) \$997,000 (31 March 2022: \$640,000) which are secured by a charge over the fixed deposits of the Group.

#### 15. Dividends

No interim dividends were paid by the Company in respect of the 12 months ended 31 March 2023 and 2022.

#### 16. Net asset value

|                     | Group           |                   | Comp             | oany             |  |
|---------------------|-----------------|-------------------|------------------|------------------|--|
|                     | As at31/03/2023 | As at 31/03/2022  | As at 31/03/2023 | As at 31/03/2022 |  |
|                     | Cents           | Cents<br>Restated | Cents            | Cents            |  |
| Net asset value per |                 |                   |                  |                  |  |
| ordinary shares     | 3.5             | 4.3               | 3.1              | 3.1              |  |

The net asset value per ordinary share is calculated based on net asset value of the Group of \$124,355,000 (31 March 2022: \$150,758,000) and the Company of \$108,989,000 (31 March 2022: \$111,010,000) over the total number of ordinary shares issued (excluding treasury shares) as at 31 March 2023 of 3,517,266,176 (31 March 2022: 3,527,428,176) ordinary shares.

#### 17. Commitments

As at reporting date, the Group had the following commitments:

Capital expenditure contracted for but not recognised in the financial statements is as follows:

|                                                                                  | As at<br>31/03/2023<br>\$'000 | As at 30/03/2022 \$'000 |
|----------------------------------------------------------------------------------|-------------------------------|-------------------------|
| Capital commitment in respect of: - acquisition of property, plant and equipment | 255                           | 4,502                   |

## 18. Related parties

## Transactions with key management personnel

#### Key management personnel compensation

Key management personnel of the Group are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group. The directors and senior management are considered as key management personnel of the Group.

Key management personnel compensation comprised:

|                                                                                           | 6 month               | s ended | 12 months ended |            |
|-------------------------------------------------------------------------------------------|-----------------------|---------|-----------------|------------|
|                                                                                           | 31/03/2023 31/03/2022 |         | 31/03/2023      | 31/03/2022 |
|                                                                                           | \$'000                | \$'000  | \$'000          | \$'000     |
| Short-term employee benefits Post-employment benefits (including contributions to defined | 3,483                 | 3,468   | 6,303           | 6,495      |
| contribution plans)                                                                       | 182                   | 184     | 290             | 313        |
|                                                                                           | 3,665                 | 3,652   | 6,593           | 6,808      |

The aggregate value of transactions related to key management personnel over which they have control or significant influence are as follows:

|                   | 6 months ended        |        | 12 month   | ns ended   |
|-------------------|-----------------------|--------|------------|------------|
|                   | 31/03/2023 31/03/2022 |        | 31/03/2023 | 31/03/2022 |
|                   | \$'000                | \$'000 | \$'000     | \$'000     |
| Professional fees | 15                    | 15     | 30         | 30         |

## 18. Related parties (cont'd)

## Other related party transactions

Other than as disclosed elsewhere in the financial statements, the transactions with related parties are as follows:

|                                                                                                               | 6 months ended |            | 12 month   | s ended    |
|---------------------------------------------------------------------------------------------------------------|----------------|------------|------------|------------|
|                                                                                                               | 31/03/2023     | 31/03/2022 | 31/03/2023 | 31/03/2022 |
|                                                                                                               | \$'000         | \$'000     | \$'000     | \$'000     |
| Companies in which a director and a substantial shareholder of the Group have substantial financial interests |                |            |            |            |
| Revenue from foundation engineering works                                                                     | -              | . 30       | 7          | 72         |
| Revenue from trading of plant and                                                                             |                |            |            |            |
| equipment                                                                                                     | 176            | -          | 176        | -          |
| Revenue from rental and service income                                                                        | 158            | 107        | 245        | 196        |
| Expenses related to short-term leases                                                                         | (408)          | (584)      | (707)      | (1,311)    |
| Purchase of plant and equipment Upkeep of machinery and equipment                                             | (140)          | (54)       | (330)      | (258)      |
| expenses                                                                                                      | (42)           | (16)       | (69)       | (38)       |

#### 19. Acquisition of non-controlling interests of a subsidiary

#### 12 months ended 31 March 2022

#### ICE Far East Pte. Ltd.

On 8 April 2021, the minority shareholder of ICE Far East Pte. Ltd. and its subsidiaries ("ICE") exercised his option under the shareholders agreement dated 16 May 2011 to sell his remaining 15% equity interests in ICE for a cash consideration of \$3,370,000 to THL Foundation Equipment Pte. Ltd. ("THLFE"), a 55% owned subsidiary of the Group ("the Acquisition"). The purchase consideration was negotiated at arm's length and on a willing-buyer willing-seller basis, after taking into consideration the unaudited consolidated net asset value of ICE as at 31 March 2021.

The Acquisition was completed in July 2021, and following this, the Group's effective interest in ICE increased from 46.75% to 55%. As at 31 March 2022, the Group paid a purchase consideration of \$3,292,000 and the remaining \$78,000 to be paid on the earlier of (i) 31 December 2023 or (ii) the date of finalisation of ICE's tax assessment with the local tax authorities.

The carrying amount of ICE's net assets in the Group's financial statements on the date of the acquisition was \$23,704,000. The Group recognised a decrease in other reserve and non-controlling interests of \$1,414,000 and \$1,956,000 respectively.

The following summarises the effect of changes in the Group's ownership interest in ICE:

|                                                       | \$'000  |
|-------------------------------------------------------|---------|
| Carrying amount of non-controlling interests acquired | 1,956   |
| Consideration paid to non-controlling interests       | (3,292) |
| Deferred consideration                                | (78)    |
| Decrease in equity attributable to owners of the      |         |
| Company                                               | (1,414) |

#### 20. Fair value of financial assets and financial liabilities

The accounting policies involving the most significant judgements and estimates used in the preparation of the condensed interim financial statements are consistent with those found in the last audited financial statements for the year ended 31 March 2022.

#### Fair value hierarchy

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

#### Fair values versus carrying amounts

The carrying amounts and fair values of the financial assets and liabilities, including their levels in the fair value hierarchy are as follows. It does not include fair value information for financial assets and liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

|                                                                                                                                                                                                            |                             | Carrying amount                            |                                                                               |                                                                               |                   |                                        | Fair value        |                                  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-------------------|----------------------------------------|-------------------|----------------------------------|--|
| Crave                                                                                                                                                                                                      | Amortised cost \$'000       | FVOCI –<br>equity<br>instruments<br>\$'000 | Other financial liabilities \$'000                                            | Total<br>carrying<br>amount<br>\$'000                                         | Level 1<br>\$'000 | Level 2<br>\$'000                      | Level 3<br>\$'000 | Total<br>\$'000                  |  |
| Group                                                                                                                                                                                                      |                             |                                            |                                                                               |                                                                               |                   |                                        |                   |                                  |  |
| 31 March 2023                                                                                                                                                                                              |                             |                                            |                                                                               |                                                                               |                   |                                        |                   |                                  |  |
| Financial assets not<br>measured at fair value<br>Trade and other receivables <sup>#</sup><br>Cash and cash equivalents                                                                                    | 91,282<br>22,804<br>114,086 | _                                          | -<br>-<br>-                                                                   | 91,282<br>22,804<br>114,086                                                   | -                 | - 91,282                               | -                 | 91,282                           |  |
| Financial liabilities not<br>measured at fair value<br>Bank overdrafts (secured)<br>Bank overdrafts (unsecured)<br>Bills payable<br>Secured bank loans<br>Unsecured bank loans<br>Trade and other payables | -<br>-<br>-<br>-<br>-       | -<br>-<br>-<br>-<br>-                      | (866)<br>(3,681)<br>(28,498)<br>(7,409)<br>(31,120)<br>(113,633)<br>(185,207) | (866)<br>(3,681)<br>(28,498)<br>(7,409)<br>(31,120)<br>(113,633)<br>(185,207) |                   | - (7,437)<br>- (31,181)<br>- (113,633) |                   | (7,437)<br>(31,181)<br>(113,633) |  |

<sup>#</sup> Excludes prepayments

<sup>\*</sup> Excludes deposits received

#### 20. Fair value of financial instruments (cont'd)

|                                                                                                             |                             | Carrying amount                            |                                    |                                       |                   |                   | Fair value        |                 |  |  |
|-------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------|------------------------------------|---------------------------------------|-------------------|-------------------|-------------------|-----------------|--|--|
|                                                                                                             | Amortised cost \$'000       | FVOCI –<br>equity<br>instruments<br>\$'000 | Other financial liabilities \$'000 | Total<br>carrying<br>amount<br>\$'000 | Level 1<br>\$'000 | Level 2<br>\$'000 | Level 3<br>\$'000 | Total<br>\$'000 |  |  |
| Group                                                                                                       |                             |                                            |                                    |                                       |                   |                   |                   |                 |  |  |
| 31 March 2022                                                                                               |                             |                                            |                                    |                                       |                   |                   |                   |                 |  |  |
| Financial assets not<br>measured at fair value<br>Trade and other receivables#<br>Cash and cash equivalents | 72,970<br>34,362<br>107,332 | _                                          | _<br>                              | 72,970<br>34,362<br>107,332           | _                 | - 72,970          | _                 | 72,970          |  |  |
| Financial liabilities not measured at fair value                                                            |                             |                                            |                                    |                                       |                   |                   |                   |                 |  |  |
| Bank overdrafts<br>Bills payable                                                                            | _                           | -                                          | (2,396)<br>(21,744)                | (2,396)<br>(21,744)                   |                   |                   |                   |                 |  |  |
| Secured bank loans                                                                                          | _                           | _                                          | (7,982)                            | (7,982)                               | _                 | - (7,985)         | _                 | (7,985)         |  |  |
| Unsecured bank loans                                                                                        | _                           | _                                          | (33,454)                           | (33,454)                              | -                 | - (33,492)        | _                 | (33,492)        |  |  |
| Trade and other payables*                                                                                   |                             |                                            | (92,539)                           | (92,539)                              | -                 | - (92,539)        | _                 | (92,539)        |  |  |
|                                                                                                             |                             |                                            | (158,115)                          | (158,115 <u>)</u>                     |                   |                   |                   |                 |  |  |

Excludes prepayments Excludes deposits received

|                                                                                                                         | Carr                    | ying amou                          | nt                                    | Fair value        |                   |                   |                 |  |
|-------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------|---------------------------------------|-------------------|-------------------|-------------------|-----------------|--|
| Company                                                                                                                 | Amortised cost \$'000   | Other financial liabilities \$'000 | Total<br>carrying<br>amount<br>\$'000 | Level 1<br>\$'000 | Level 2<br>\$'000 | Level 3<br>\$'000 | Total<br>\$'000 |  |
| 31 March 2023                                                                                                           |                         |                                    |                                       |                   |                   |                   |                 |  |
| Financial assets not<br>measured at fair value<br>Trade and other receivables <sup>#</sup><br>Cash and cash equivalents | 28,628<br>711<br>29,339 |                                    | 28,628<br>711<br>29,339               | -                 | 28,628            | -                 | 28,628          |  |
| Financial liabilities not measured at fair value Unsecured bank loan Trade and other payables                           |                         | (1,655)<br>(14,794)<br>(16,449)    | (14,794 <u>)</u>                      | _                 | (1,670)           | -                 | (1,670)         |  |
| 31 March 2022                                                                                                           |                         |                                    |                                       |                   |                   |                   |                 |  |
| Financial assets not<br>measured at fair value<br>Trade and other receivables <sup>#</sup><br>Cash and cash equivalents | 32,701<br>854<br>33,555 | _                                  | 32,701<br>854<br>33,555               | _                 | 32,701            | _                 | 32,701          |  |
| Financial liabilities not measured at fair value Unsecured bank loan Trade and other payables                           |                         | (2,395)<br>(10,307)<br>(12,702)    | (10,307)                              | -                 | (2,404)           | -                 | (2,404)         |  |

Excludes prepayments

Excludes deposits received

## 20. Fair value of financial instruments (cont'd)

#### Estimation of fair values

The following methods and assumptions are used to estimate fair values of the following significant classes of financial instruments:

Non-current trade and other receivables, trade and other payables and fixed interest rate bank loans

The fair values have been determined by discounting the expected payments with current interest rates for similar instruments at the reporting date.

#### Floating interest rate bank loans

The carrying amounts of floating interest bearing loans, which are repriced within 1 to 6 months from the reporting date, reflect the corresponding fair values.

#### Other financial assets and liabilities

The notional amounts of financial assets and liabilities with a maturity of less than one year (including current trade and other receivables, cash and cash equivalents, current trade and other payables and short term borrowings) are assumed to approximate their fair values because of the short period to maturity.

#### Transfers between Levels 1, 2 and 3

There were no transfers of financial instruments between Levels 1, 2 and 3.

#### Level 3 fair values

The following table shows a reconciliation from the opening balances to the ending balances for Level 3 fair values:

| Group                                                                                                | Equity<br>investments<br>– FVOCI<br>\$'000 |
|------------------------------------------------------------------------------------------------------|--------------------------------------------|
| At 1 April 2022 and 31 March 2023                                                                    |                                            |
| At 1 April 2021<br>Change in fair value<br>Effect of movements in exchange rates<br>At 31 March 2022 | 162<br>(161)<br>(1)                        |

## 1. Review of the Performance of the Group

## A. Consolidated Statement of Profit or Loss

2HFY23 - for the 6 months ended 31 March 2023

1HFY23 – for the 6 months ended 30 September 2022

2HFY22 - for the 6 months ended 31 March 2022

FY23 – for the 12 months ended 31 March 2023

FY22 – for the 12 months ended 31 March 2022

## Review of Results for the 6 Months and 12 Months Ended 31 March 2023

|                                      | 2HFY23    | 1HFY23   | Change | 2HFY22   | Change  | FY23      | FY22      | Change  |
|--------------------------------------|-----------|----------|--------|----------|---------|-----------|-----------|---------|
|                                      | \$'000    | \$'000   | %      | \$'000   | %       | \$'000    | \$'000    | %       |
|                                      |           | _        |        | Restated |         | _         | Restated  |         |
|                                      | Α         | В        | A - B  | С        | A - C   | D         | E         | D-E     |
| Revenue                              | 146,586   | 118,013  | 24.2%  | 145,651  | 0.6%    | 264,599   | 268,740   | -1.5%   |
| Variable Project Costs               | (105,954) | (83,938) | 26.2%  | (98,282) | 7.8%    | (189,892) | (173,786) | 9.3%    |
| Project Contribution                 | 40,632    | 34,075   | 19.2%  | 47,369   | -14.2%  | 74,707    | 94,954    | -21.3%  |
| Project Contribution Margins         | 27.7%     | 28.9%    |        | 32.5%    |         | 28.2%     | 35.3%     |         |
| Project Overheads                    | (33,814)  | (35,104) | -3.7%  | (34,963) | -3.3%   | (68,918)  | (70,189)  | -1.8%   |
| Gross Profit/(Loss) before           |           | 4        |        |          |         |           |           |         |
| Government Assistances               | 6,818     | (1,029)  | N.M.   | 12,406   | -45.0%  | 5,789     | ,         | -76.6%  |
| Gross Profit/(Loss) Margins          | 4.7%      | -0.9%    |        | 8.5%     |         | 2.2%      | 9.2%      |         |
| Government Assistances               | -         | 506      | N.M.   | 1,236    | N.M.    | 506       | 2,951     | -82.9%  |
| Gross Profit/(Loss)                  | 6,818     | (523)    | N.M.   | 13,642   | -50.0%  | 6,295     | 27,716    | -77.3%  |
| Gross Profit/(Loss) Margins          | 4.7%      | -0.4%    |        | 9.4%     |         | 2.4%      | 10.3%     |         |
| Other Income                         | 694       | 1,047    | -33.7% | 1,261    | -45.0%  | 1,741     | 1,746     | -0.3%   |
| Operating Expenses                   | (15,437)  | (15,408) | 0.2%   | (13,144) | 17.4%   | (30,845)  | (27,790)  | 11.0%   |
| Government Assistances               | -         | 70       | N.M.   | 160      | N.M.    | 70        | 927       | -92.4%  |
| (Loss)/Profit from Operating         |           |          |        |          |         |           |           |         |
| Activities                           | (7,925)   | (14,814) | -46.5% | 1,919    | N.M.    | (22,739)  | 2,599     | N.M.    |
| Net Finance Expenses                 | (2,467)   | (2,098)  | 17.6%  | (993)    | >100.0% | (4,565)   | (1,261)   | >100.0% |
| Share of (Loss)/Profit of Associates | (242)     | 158      | N.M.   | 5,151    | N.M.    | (84)      | 5,122     | N.M.    |
| (Loss)/Profit before Tax             | (10,634)  | (16,754) | -36.5% | 6,077    | N.M.    | (27,388)  | 6,460     | N.M.    |
| Tax Credit/(Expense)                 | 393       | (109)    | N.M.   | (273)    | N.M.    | 284       | (616)     | N.M.    |
| (Loss)/Period for the period/year    | (10,241)  | (16,863) | -39.3% | 5,804    | N.M.    | (27,104)  | 5,844     | N.M.    |
| •                                    |           |          |        |          |         |           |           |         |
| EBITDA                               | 4,194     | (1,331)  | N.M.   | 19,241   | -78.2%  | 2,863     | 32,356    | -91.2%  |

#### Revenue

The Group recorded a revenue of \$264.6 million for FY23 and \$146.6 million for 2HFY23, which were comparable to that for FY22 and 2HFY22. This took into account the delays in the commencement of some projects secured in 2HFY23, which resulted in the deferment in revenue being recognised.

## 1. Review of the Performance of the Group (Cont'd)

## A. Consolidated Statement of Profit or Loss (Cont'd)

#### Revenue (Cont'd)

In 1HFY23, the Group had adopted a cautious approach in tendering for new projects in view of the escalating material and energy costs. With the stabilisation of construction material prices towards June 2022, the Group had successfully secured several projects. As a result, the revenue for 2HFY23 improved by 24.2% compared to \$118.0 million in 1HFY23 with the Group delivering the newly secured projects.

#### **Gross Profit/(Loss)**

On the back of the improved business activity in 2HFY23, the Group recorded a turnaround in gross profit and gross profit margin to \$6.8 million and 4.7%, from gross loss and gross loss margin of \$0.5 million and 0.4% in 1HFY23. At gross profit level, the positive project contribution was sufficient to cover major project overheads such as depreciation and staff costs in 2HFY23.

Nevertheless, the Group continued to grapple with project margin pressure arising from the intense market competition due to the drop in construction demand in 2HFY23, and consequently recorded lower gross profit and gross profit margin compared to FY22 and 2HFY22.

#### Other Income

|                              | 2HFY23 | 1HFY23 | Change | 2HFY22 | Change | FY23   | FY22   | Change |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
|                              | \$'000 | \$'000 | %      | \$'000 | %      | \$'000 | \$'000 | %      |
|                              | Α      | В      | A - B  | С      | A - C  | D      | E      | D-E    |
| Gain on Disposal of Property |        |        |        |        |        |        |        |        |
| Plant & Equipment            | 428    | 536    | -20.1% | 722    | -40.7% | 964    | 993    | -2.9%  |
| Sale of Scrap Steel          | 114    | 253    | -54.9% | 423    | -73.0% | 367    | 489    | -24.9% |
| Other Miscellaneous Income   | 152    | 258    | -41.1% | 116    | 31.0%  | 410    | 264    | 55.3%  |
| Other Income                 | 694    | 1,047  | -33.7% | 1,261  | -45.0% | 1,741  | 1,746  | -0.3%  |

Other income for FY23 of \$1.7 million was relatively unchanged compared to FY22.

The Group recorded lower other income of \$0.7 million for 2HFY23 (2HFY22: \$1.3 million; 1HFY23: \$1.0 million), mainly due to a smaller gain from the disposal of old equipment and lower proceeds from the sale of scrap steel in 2HFY23 compared to 2HFY22 and 1HFY23 whereby the Group had earlier capitalised on the higher steel market prices.

## 1. Review of the Performance of the Group (Cont'd)

## A. Consolidated Statement of Profit or Loss (Cont'd)

#### **Operating Expenses**

|                                                                                                      | 2HFY23<br>\$'000 | 1HFY23<br>\$'000 | Change %       | 2HFY22<br>\$'000 | Change %         | FY23<br>\$'000 | FY22<br>\$'000 | Change %         |
|------------------------------------------------------------------------------------------------------|------------------|------------------|----------------|------------------|------------------|----------------|----------------|------------------|
|                                                                                                      | Α                | В                | A - B          | С                | A - C            | D              | E              | D-E              |
| Other Operating Expenses                                                                             | 11,713           | 11,577           | 1.2%           | 11,214           | 4.4%             | 23,290         | 21,920         | 6.3%             |
| a) Distribution Expenses                                                                             | 500              | 609              | -17.9%         | 524              | -4.6%            | 1,109          | 1,213          | -8.6%            |
| b) Depreciation of: - Property, Plant and Equipment - Right-of-use Assets                            | 657<br>1,438     | 500<br>1,558     | 31.4%<br>-7.7% | 303<br>856       | >100.0%<br>68.0% | 1,157<br>2,996 | 551<br>1,726   | >100.0%<br>73.6% |
| c) Expected Credit Losses Reversed<br>on Trade and Other Receivables<br>and Contract Assets          | -                | -                | N.M.           | (256)            | N.M.             |                | (203)          | N.M.             |
| d) Impairment Losses Recognised/<br>(Reversed) on Trade and Other<br>Receivables and Contract Assets | 437              | (109)            | N.M.           | (219)            | N.M.             | 328            | 1,189          | -72.4%           |
| e) Impairment Losses/Write-Down of Other Assets                                                      | (10)             | 37               | N.M.           | 66               | N.M.             | 27             | 306            | -91.2%           |
| f) Exchange Loss                                                                                     | 702              | 1,236            | -43.2%         | 656              | 7.0%             | 1,938          | 1,088          | 78.1%            |
| Operating Expenses                                                                                   | 15,437           | 15,408           | 0.2%           | 13,144           | 17.4%            | 30,845         | 27,790         | 11.0%            |
| Government Assistances                                                                               | -                | (70)             | N.M.           | (160)            | N.M.             | (70)           | (927)          | -92.4%           |
| Operating Expenses (Net of<br>Government Assistances) *                                              | 15,437           | 15,338           | 0.6%           | 12,984           | 18.9%            | 30,775         | 26,863         | 14.6%            |
| Other Operating Expenses /Revenue                                                                    | 8.0%             | 9.8%             |                | 7.7%             |                  | 8.8%           | 8.2%           |                  |

<sup>\*</sup> Comprises of Distribution Expenses, Administrative Expenses and Other Operating Expenses.

Other operating expenses for FY23 and 2HFY23 increased by 6.3% and 4.4% to \$23.3 million and \$11.7 million (FY22: \$21.9 million; 2HFY22: \$11.2 million) respectively. The Group incurred higher property management fees on its headquarters after relocating back to the redeveloped property at No 2, Tanjong Penjuru Crescent ("2TPC") in FY23. In addition, business travel expenses increased in FY23 following the reopening of Singapore's borders in April 2022, mainly for the Group's regional operations.

Compared to 1HFY23, other operating expenses for 2HFY23 rose by 1.2% in tandem with the increase in business activity.

The Group recorded higher depreciation charge of \$3.0 million in FY23 and \$1.4 million in 2HFY23 (FY22: \$1.7 million; 2HFY22: \$0.9 million) for its right-of-use assets, in view of the inclusion of 2TPC to its right-of-use assets portfolio in April 2022. Depreciation for 2TPC amounted to \$2.4 million in FY23 and \$1.2 million in 2HFY23 (1HFY23: \$1.2 million).

The Group recorded a foreign exchange loss of \$1.9 million for FY23 (FY22: \$1.1 million), due to the weakening of the Malaysia Ringgit and Thailand Baht against its functional currency, the Singapore Dollar.

## 1. Review of the Performance of the Group (Cont'd)

## A. Consolidated Statement of Profit or Loss (Cont'd)

## **Operating Expenses (Cont'd)**

The Group received \$0.1 million (FY22: \$0.9 million; 2HFY22: \$0.2 million) in grants, mainly from the Jobs Support Scheme and foreign worker levy rebates.

#### **Net Finance Expenses**

|                           | 2HFY23  | 1HFY23  | Change  | 2HFY22  | Change  | FY23    | FY22    | Change  |
|---------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
|                           | \$'000  | \$'000  | %       | \$'000  | %       | \$'000  | \$'000  | %       |
|                           | Α       | В       | A - B   | С       | A - C   | D       | Е       | D - E   |
| Interest Income           | 135     | 61      | >100.0% | 53      | >100.0% | 196     | 135     | 45.2%   |
| Interest Expenses         | (2,303) | (1,765) | 30.5%   | (1,452) | 58.6%   | (4,068) | (2,842) | 43.1%   |
| Net Interest Expenses     | (2,168) | (1,704) | 27.2%   | (1,399) | 55.0%   | (3,872) | (2,707) | 43.0%   |
| Imputed Interest on:      |         |         |         |         |         |         |         |         |
| - Non-Current Assets      | 504     | 414     | 21.7%   | 639     | -21.1%  | 918     | 1,753   | -47.6%  |
| - Non-Current Liabilities | (107)   | (123)   | -13.0%  | (169)   | -36.7%  | (230)   | (169)   | 36.1%   |
| Interest Expenses on      |         |         |         |         |         |         |         |         |
| Lease Liabilities         | (696)   | (685)   | 1.6%    | (64)    | >100.0% | (1,381) | (138)   | >100.0% |
| Net Finance Expenses      | (2,467) | (2,098) | 17.6%   | (993)   | >100.0% | (4,565) | (1,261) | >100.0% |

Net interest expenses was higher at \$3.9 million for FY23 (FY22: \$2.7 million) and \$2.2 million for 2HFY23 (2HFY22: \$1.4 million; 1HFY23: \$1.7 million), mainly due to the increase in its floating interest rate from approximately 3.5% in March 2022 to approximately 7.0% as at 31 March 2023.

The Group recorded an interest expense of \$1.2 million for FY23 (FY22: \$Nil) and \$0.6 million for 2HFY23 (2HFY22: \$Nil; 1HFY23: \$0.6 million) in connection with the lease liability relating to its headquarters located at 2TPC.

#### Share of (Loss)/Profit of Associates

As disclosed in note 2.1(a) on pages 12 to 15, the Group changed the accounting policy of an associate company's investment property from the cost model to the fair value model retrospectively on 1 April 2022.

The associate company's investment property was revalued during FY22 by an independent professional valuer. The Group's share of the revaluation gain of \$5.2 million has been recognised in FY22.

## 1. Review of the Performance of the Group (Cont'd)

## A. Consolidated Statement of Profit or Loss (Cont'd)

#### (Loss)/Profit for the period/year

Taking into account the above, the Group recorded a net loss before tax of \$27.4 million in FY23 (FY22: net profit of \$6.5 million) and \$10.6 million in 2HFY23 (2HFY22: net profit of \$6.1 million; 1HFY23: \$16.8 million).

Notwithstanding the net loss in FY23, the Group had improved its earnings before interest, tax, depreciation and amortization (EBITDA) to \$4.2 million in 2HFY23 (1HFY23: negative EBITDA of \$1.3 million), ending with a positive EBITDA of \$2.9 million in FY23.

Loss per share was 0.76 cent for FY23 (FY22: earnings per share of 0.16 cent) and 0.28 cent for 2HFY23 (2HFY22: earnings per share of 0.17 cent; 1HFY23: 0.47 cent).

## 1. Review of the Performance of the Group (Cont'd)

#### B. Statement of Financial Position

#### **Non-Current Assets**

## Property, Plant and Equipment

Net book value of property, plant and equipment as at 31 March 2023 was \$124.7 million (31 March 2022: \$128.6 million).

In FY23, the Group acquired new property, plant and equipment amounting to \$14.5 million. In addition, inventories (equipment and machinery) amounting to \$7.6 million were capitalised as property, plant and equipment following the reassessment of the economic uses of these inventories. Plant and equipment amounting to \$1.5 million and \$0.8 million were reclassified as inventories and assets held for sale in FY23. The Group disposed of plant and equipment with carrying values of \$2.9 million and recorded a \$1.0 million gain on the disposal. Depreciation charge for FY23 was \$20.5 million (FY22: \$19.9 million).

#### Right-of-use Assets

The Group relocated its headquarters back to 2TPC in FY23, following the redevelopment of the property. Right-of-use asset and the lease liability relating to 2TPC amounting to \$36.6 million and \$38.3 million respectively as at 31 March 2023.

### **Net Current Assets**

As at 31 March 2023, net current assets stood at \$8.5 million (31 March 2022: \$29.2 million). Current ratio (current assets / current liabilities) was 1.05 (31 March 2022: 1.18).

The Group held lower inventories of \$24.5 million as at 31 March 2023 (31 March 2022: \$27.2 million) following the sale of trading equipment in FY23.

Trade and other receivables and contract assets increased by \$11.7 million to \$138.5 million (31 March 2022: \$126.7 million), while trade and other payables and contract liabilities increased by \$15.7 million to \$104.2 million (31 March 2022: \$88.5 million), as a result of the higher level of business activity towards end-FY23.

As at 31 March 2023, assets held for sale was \$0.8 million (31 March 2022: \$Nil).

## **Loans and Borrowings**

The Group's loans and borrowings stood at \$93.7 million as at 31 March 2023 (31 March 2022: \$91.9 million), as the Group drew down its trade facilities to finance the increased business activities.

The debt-to-equity ratio was 0.75 as at 31 March 2023 (31 March 2022: 0.61).

#### **Equity and Net Asset Value**

In FY23, the Group completed the buy-back of 10.2 million ordinary shares for a purchase consideration of \$0.1 million. In this regard, there were 71.1 million shares with carrying values of \$3.0 million held as treasury shares as at 31 March 2023 (31 March 2022: 60.9 million shares with \$2.9 million).

As at 31 March 2023, the Group's equity stood at \$124.4 million (31 March 2022: \$150.8 million), while net asset value per ordinary share was 3.5 cents (31 March 2022: 4.3 cents).

## 1. Review of the Performance of the Group (Cont'd)

#### C. Cash Flow

|                                     | 2HFY23<br>\$'000 | 1HFY23<br>\$'000 | Change<br>% | 2HFY22<br>\$'000 | Change<br>% | FY23<br>\$'000 | FY22<br>\$'000 | Change<br>% |
|-------------------------------------|------------------|------------------|-------------|------------------|-------------|----------------|----------------|-------------|
|                                     | Α                | В                | A - B       | С                | A - C       | D              | Ε              | D-E         |
|                                     |                  |                  |             |                  |             |                |                |             |
| Cash Flow from Operating Activities | 8,338            | 2,368            | >100.0%     | 18,047           | -53.8%      | 10,706         | 18,255         | -41.4%      |
| Cash Flow from Investing Activities | (1,550)          | (4,197)          | -63.1%      | (6,961)          | -77.7%      | (5,747)        | (12,389)       | -53.6%      |
| Cash Flow from Financing Activities | (6,066)          | (12,818)         | -52.7%      | (4,006)          | 51.4%       | (18,884)       | (5,662)        | >100.0%     |
| Cash and Cash Equivalents           | 16,753           | 16,279           | 2.9%        | 31,366           | -46.6%      | 16,753         | 31,366         | -46.6%      |

#### **Cash Flow from Operating Activities**

The Group generated net cash inflow of \$10.7 million from operating activities for FY23 (FY22: \$18.3 million) and \$8.3 million for 2HFY23 (2HFY22: \$18.0 million; 1HFY23: \$2.4 million), despite the net losses recorded during the periods under review. This was a result of focused working capital management and efforts to expedite the collections of receivables.

### **Cash Flow from Investing Activities**

Net cash outflow from investing activities was lower at \$5.7 million for FY23 (FY22: \$12.4 million) and \$1.6 million for 2HFY23 (2HFY22: \$7.0 million; 1HFY23: \$4.2 million). This was mainly due to lower capital expenditure incurred in FY23 and 2HFY23, while the Group had incurred higher capital expenditure, including \$7.8 million for the acquisition of leasehold properties, in FY22.

#### **Cash Flow from Financing Activities**

Net cash outflow from financing activities was \$18.9 million for FY23 (FY22: \$5.7 million) and \$6.1 million for 2HFY23 (2HFY22: \$4.0 million), taking into account the higher net repayment of bank borrowings. The Group had drawn down additional loan facilities and utilized more trade facilities to finance the business operations and acquisition of leasehold properties in FY22.

The net cash flow for 2HFY23 was lower than 1HFY23 as the Group recorded higher net repayment of bank borrowings in 1HFY23.

#### **Cash and Cash Equivalents**

Taking into consideration the above, the Group's cash and cash equivalents stood at \$16.8 million as at 31 March 2023 (31 March 2022: \$31.4 million; 30 September 2022: \$16.3 million).

#### 2. Outlook

The Building and Construction Authority estimates construction demand in Singapore for 2023 to remain at the same level as 2022, supported mainly by a pipeline of public housing and infrastructure projects. In Malaysia, demand for construction services is also expected to be stable with private residential projects being the mainstay of the Group's business there.

Geopolitical uncertainties, elevated raw material and energy prices, as well as the high interest rate environment, are expected to continue to put pressure on the Group's operating costs.

While the manpower situation has eased, the impending reduction of foreign worker quota in September 2023, along with an increase in levy in January 2024, will lead to higher labour costs. In addition, there is a current shortage of Purpose-Built Dormitories in Singapore. In this regard, the Group is continuously right-sizing its labour force while fine-tuning its manpower deployment strategy for optimal use of human resources.

With regard to its equipment sale and leasing business, the Group is enjoying keen interest from construction companies across Asia in the China-made machinery that it is distributing. It will continue to work with these companies to meet their requirements.

The Group maintains its judicious approach to tendering new projects, as it strikes a delicate balance between competitiveness and profitability. It will continue to focus on optimising asset and resource utilisation, as well as operational efficiency, to reinforce its competitive position. Additionally, it will maintain diligent capital and cash flow management to ensure its sustainability. As at 30 April 2023, the Group's order book stood at \$240 million (14 November 2022: \$200 million), comprising largely public-sector projects.

## 3. Interested person transactions

The Company had not obtained a shareholders' mandate for the interested person transactions under Chapter 9 of the Listing Manual.

Interested person transactions carried out during the 6 months and 12 months ended 31 March 2023 under Chapter 9 of the Listing Manual are as follows:

| Name of interested person               | Aggregate value of all interested person transactions during the period under review (excluding transactions less than \$100,000) |     |  |  |
|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|-----|--|--|
|                                         | 6 months 12 months ended 231/03/2023 31/03/2023 \$'000 \$'000                                                                     |     |  |  |
| Tat Hong HeavyEquipment (Pte.) Ltd. (1) | 372                                                                                                                               | 706 |  |  |
| Tat Hong Plant Leasing Pte Ltd (1)      | 252                                                                                                                               | 252 |  |  |
| Tat Hong Machinery Pte Ltd (1)          | 110                                                                                                                               | 110 |  |  |

#### Note:

(1) Tat Hong HeavyEquipment (Pte.) Ltd. ("THHE"), Tat Hong Plant Leasing Pte Ltd ("THPL") and Tat Hong Machinery Pte Ltd ("THM") are the related corporations of TH Investments Pte Ltd ("THI"), a substantial shareholder of the Company. THHE, THPL and THM are the associates of controlling shareholders of the Company, namely, THI, Tat Hong Investments Pte Ltd, Chwee Cheng & Sons Pte Ltd, Mr Ng Sun Ho Tony, Mr Ng San Wee David, Mr Ng Sun Giam Roger and Mr Ng San Tiong Roland (who is also Non-Executive Director of the Company).

## 4. Audit / Review

The Group's figures have not been audited or reviewed by the Company's auditors.

## 5. Variance from Prospect Statement

The Group's unaudited condensed interim financial statements for the 6 months and 12 months ended 31 March 2023 are in line with the commentary disclosed in the profit guidance announcement dated 16 May 2023.

#### 6. Dividend

No dividend has been declared/recommended for FY23 and the corresponding period of the immediately preceding financial year, so as to preserve the Group's cash position.

## 7. Breakdown of Sales

|                                                                                                            | 12 months<br>ended<br>31/03/2023<br>\$'000 | 12 months<br>ended<br>31/03/2022<br>\$'000<br>Restated | Change<br>% |
|------------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------------------------------|-------------|
| (a) Sales reported for the first half year                                                                 | 118,013                                    | 123,089                                                | (4.1)       |
| (b) Operating (loss)/profit after tax before deducting minority interest reported for the first half year  | (16,863)                                   | 40                                                     | N.M.        |
| (c) Sales reported for the second half year                                                                | 146,586                                    | 145,651                                                | 0.6         |
| (d) Operating (loss)/profit after tax before deducting minority interest reported for the second half year | (10,241)                                   | 5,804                                                  | N.M.        |

## 8. Confirmation

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST Listing Manual"), the Company confirms that the person occupying a managerial position in the Company or in any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the Company as at 31 March 2023 is as follows.

| Name      | Age | Family relationship with any director, chief executive officer and/or substantial shareholder                                                                             | Current position and duties, and the year the position was held                                                                                                                                                                                   | Details of<br>changes in<br>duties and<br>position held, if<br>any, during the<br>year |
|-----------|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| Ng Sun Oh | 54  | Brother of:  (i) A director and substantial shareholder - Mr Ng San Tiong  (ii) Substantial shareholders - Mr Ng Sun Ho Tony - Mr Ng Sun Wee David - Mr Ng Sun Giam Roger | Managing Director of ICE Far East Group (comprising ICE Far East Pte Ltd and all its subsidiaries), 55% owned by the Company, with effect from 18 May 2021.  Responsible for the overall business operation and management of ICE Far East Group. | N.A.                                                                                   |

The Company has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1) of the SGX-ST Listing Manual.

## By Order of the Board

See Yen Tarn Executive Director and Group Chief Executive Officer 26 May 2023